

AMERICAN FRIENDS OF THE HEBREW UNIVERSITY

ANNUAL REPORT 2024



AMERICAN FRIENDS OF THE HEBREW UNIVERSITY | 2024 ANNUAL REPORT

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DEAR FRIENDS,

Each year, American Friends of the Hebrew University (AFHU) shares audited financial statements for the preceding fiscal year in the form of an annual report. We are honored to present this year's report, covering the period from October 1, 2023 through September 30, 2024.

Fiscal year 2024 was a year unlike any other—defined by profound loss, resilience, and an unwavering commitment to the Hebrew University of Jerusalem (HU) and the State of Israel. The October 7 terrorist attacks changed the course of history for Israelis and for Jewish communities around the world. Their impact was felt deeply across the Hebrew University community: students called to reserve duty, researchers displaced from their work, and faculty navigating the complex realities of teaching and healing in the face of trauma.

In response, AFHU and our supporters across the United States rose to the moment. Through the We Are One emergency campaign, we helped mobilize critical resources to meet the immediate needs of students and staff—providing financial aid, housing, trauma support, and emergency infrastructure. These efforts underscored a fundamental truth: that in times of crisis, our community shows up—not only with generosity, but with resolve.

Thanks to your partnership:

- Over \$30 million in gifts for infrastructure ensured the Hebrew University's ability to provide cutting edge laboratories, modern classrooms, and welcoming residential spaces.
- More than \$16 million in unrestricted funding gave the University the flexibility to respond swiftly and strategically to support the HU community through crisis.
- Nearly \$15 million in scholarships and financial aid helped students continue their education amid uncertainty and military service.
- Over \$3 million advanced research initiatives that will shape Israel's recovery and global standing.
- More than \$2 million supported the recruitment of new faculty, ensuring academic continuity and innovation.

The strength and stability of the Hebrew University—its ability to educate, innovate, and lead—is only possible because of you. This Annual Report is not just an account of financial stewardship; it is a reflection of what we can accomplish together in the face of hardship.

As Israel continues to navigate an uncertain future, AFHU's mission remains constant: to stand with the Hebrew University, its students and faculty, and the values that sustain us all.

Thank you for your steadfast support, your compassion, and your belief in the power of higher education to heal, inspire, and endure.

With deepest appreciation,



Pamela Nadler Emmerich
PRESIDENT



Clive Kabatznik



Joshua W. Ledu

Joshua Rednik

CHIEF EXECUTIVE OFFICER

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MISSION STATEMENT

American Friends of the Hebrew University (AFHU) is a national, not-for-profit 501(c) (3) organization with offices throughout the United States. AFHU's mission is to raise funds for, and increase awareness of, the Hebrew University of Jerusalem (HU), expanding support for Israel's leading institution of higher learning and research.

AFHU spearheads programs, events, educational forums, fundraising activities, and missions to Israel in support of the Hebrew University community, which comprises 1,000 faculty and approximately 23,000 students annually. Forging a meaningful partnership between the American people and Israel's people, AFHU helps to ensure Israel's continued strength and pre-eminence nationally and internationally.

AFHU-sponsored cultural, educational, and social programming attracts people from all walks of life, including Hebrew University and Rothberg International School alumni, American scholars and scientists, and the general U.S. public. Initiatives promote

greater understanding of the University's contributions to the world in fields ranging from nanotechnology to sustainable agriculture, medicine and the humanities. Founded by American philanthropist Felix M. Warburg in 1925, AFHU has been a central force in the Hebrew University of Jerusalem's rise to global prominence. Today, AFHU is part of an international network of Friends organizations spanning more than 25 countries.

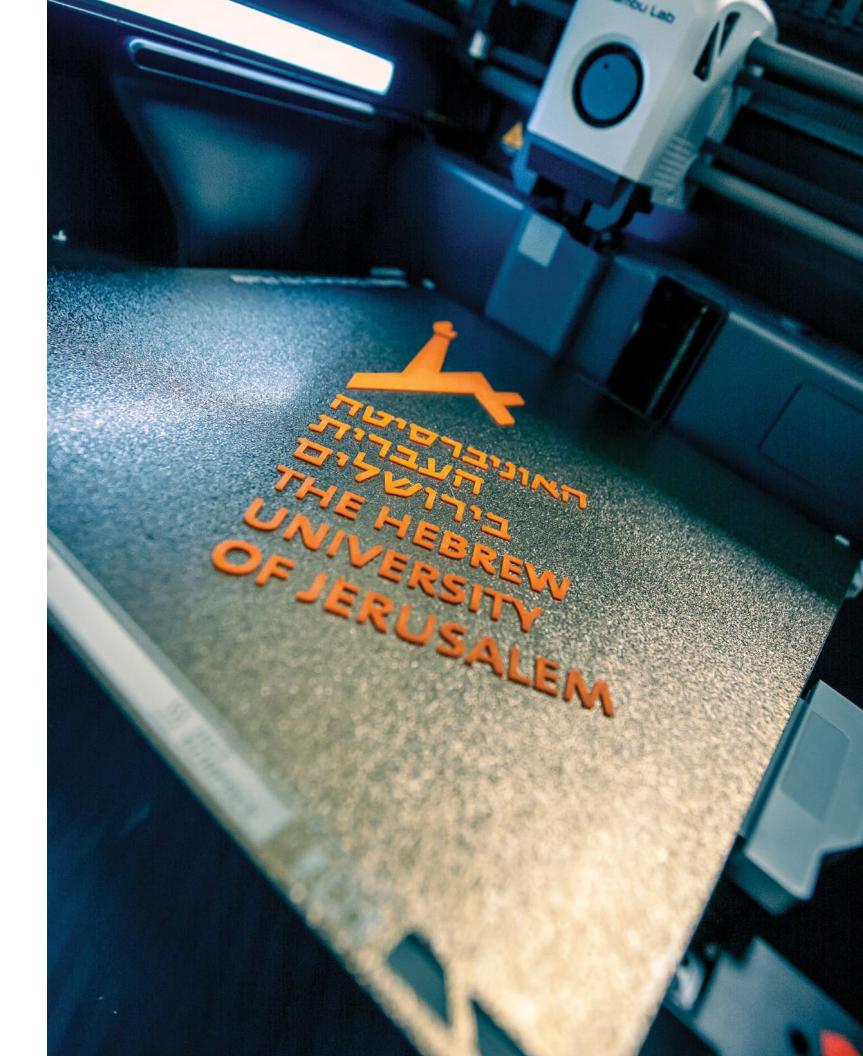
Since its inception, American Friends of the Hebrew University (AFHU) has been committed to providing academic, research, and physical resources in support of the Hebrew University of Jerusalem and its entire educational community. The Hebrew University, which was founded years before the establishment of Israel, formed the basis for the nation's strength and has educated successive generations of leaders and innovators.

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INFRASTRUCTURE

AFHU raised \$30.7 million to support building construction, maintenance, and the acquisition of new equipment

World-class research universities rely on exceptional infrastructure to support their missions of discovery, learning, and innovation. Cutting-edge laboratories, modern classrooms, and welcoming residential spaces create the environment needed for scholars to thrive—fueling collaboration, attracting top-tier talent, and enabling breakthroughs that shape our future. Recent generous gifts to enhance Hebrew University's physical campus—including support for the Saul and Joyce Brandman Residence Park, The Einstein House in the Mugrabi-Reuben Building, and the NEQST Innovation Building's first floor and lobby—are helping to lay the foundation for continued excellence and global leadership.





NEW FACULTY

AFHU raised \$2.4 million to support new faculty

Investing in new faculty fosters a dynamic academic community where bold ideas, innovation, and collaboration can flourish. In today's competitive global arena, attracting top scholars from Israel and around the world—including Europe and the United States—is essential to keeping Hebrew University at the cutting edge of research and teaching, advancing knowledge, and sustaining its standing among the world's leading institutions.

RESEARCH

AFHU raised \$3.1 million to support research initiatives at the University

For 100 years, the Hebrew University of Jerusalem has been a powerhouse of discovery—home to pioneers whose ideas have shaped the world.

Consistently ranked among the top 100 universities worldwide, HU counts nine Nobel Prize winners among its faculty and alumni and holds more than 11,000 patents for groundbreaking innovations.

Continued investment in research fuels bold inquiry, empowers exceptional minds, and accelerates breakthroughs with real-world impact.





SCHOLARSHIPS

AFHU raised \$14.9 million to support scholarships and financial aid

Scholarships and financial aid open doors for Hebrew University students, enabling them to excel academically and pursue their ambitions without the weight of financial hardship. By investing in Israel's most promising young minds, supporters help cultivate the next generation of leaders, innovators, and changemakers who will shape the nation's future.

SPECIAL PROJECTS

AFHU raised \$16.1 million for special projects and general support

Flexible funding plays a vital role in helping Hebrew
University respond to urgent needs and pursue timely
opportunities. In a world where change is constant and
challenges can arise without warning, having resources
that aren't tied to a specific purpose ensures both
resilience and readiness. This was powerfully
demonstrated in the aftermath of the October 7th
Hamas attack, when AFHU launched the We Are One
emergency campaign to support the HU community
through crisis. Unrestricted gifts like these empower the
University to act quickly, uphold its mission in uncertain
times, and continue advancing excellence and innovation
in a rapidly shifting world.























OF THE HEBREW UNIVERSITY | 2024 ANNUAL REPORT

AMERICAN FRIENDS

OCTOBER 2023 - SEPTEMBER 2024 **OFFICERS AND COMMITTEES**

AFHU NATIONAL OFFICERS

PRESIDENT

Pamela Nadler Emmerich

CHAIR OF THE BOARD

Clive Kabatznik

VICE CHAIR OF THE BOARD

Richard S. Ziman

CHAIR OF THE EXECUTIVE COMMITTEE

Pamela Nadler Emmerich

VICE PRESIDENTS

Kenneth L. Stein Ronald M. Zimmerman

NATIONAL CAMPAIGN CHAIR

Herbert L. Sachs

TREASURER

Joshua M. Olshin

ASSISTANT TREASURER

Michael S. Kurtz

SECRETARY

I. Steven Edelson

ASSISTANT SECRETARY

Richard D. Weinberg

AFHU NATIONAL HONORARY POSITIONS

HONORARY PRESIDENTS

Stanley M. Bogen Clive Kabatznik Marc O. Mayer George A. Schieren Daniel I. Schlessinger Ira Lee Sorkin

HONORARY CHAIRS OF THE BOARD

Stanley M. Bogen Michael S. Kurtz Marc O. Mayer George A. Schieren Daniel I. Schlessinger Ira Lee Sorkin

HONORARY DIRECTORS

Alan Fiske Brad Karp Fllen Klersfeld Hechtman Dr. Steven Rubinow Lynne Silbert Robert Snyder Marla Lerner Tanenbaum Mark Vidergauz

HONORARY VICE PRESIDENTS

Ernest Bogen Rita Bogen Michael G. Jesselson Herbert L. Sachs Charles A. Stillman Stanley R. Zax

AFHU COMMITTEES

EXECUTIVE

CHAIR: PAMELA NADLER EMMERICH

Stanley M. Bogen π^* I. Steven Edelson Michael Freed Richard Goodman π Clive Kabatznik Frances R. Katz Michael S. Kurtz π Michael Lobel

π Marc O. Mayer James E. Matanky

π Joshua M. Olshin

Annette Pakula Herbert L. Sachs George A. Schieren

Daniel I. Schlessinger Ira Lee Sorkin

Kenneth L. Stein Ronald M. Zimmerman

INVESTMENT

CHAIR: MARC O. MAYER

Stanley M. Bogen Sean Boner π Pamela Nadler Emmerich Steve Galbraith Mark Genender Clive Kabatznik Michael S. Kurtz

 π^{**} Joshua M. Olshin Kenneth L. Stein Ronald M. Zimmerman

Michael A. Lobel

BUDGET AND FINANCE

CHAIR: JOSHUA M. OLSHIN

Stanley M. Bogen π Pamela Nadler Emmerich Steven C. Good Clive Kabatznik Michael S. Kurtz Michael A. Lobel Marc O. Mayer George A. Schieren Sheryl Schwartz Ira Lee Sorkin

AUDIT

CHAIR: ** MICHAEL A. LOBEL π Pamela Nadler Emmerich Clive Kabatznik

Michael S. Kurtz π** Marc O. Maver

 π^{**} Joshua M. Olshin George A. Schieren Sheryl Schwartz

Ira Lee Sorkin

NOMINATIONS

CHAIR: WILLIAM KILBERG

Stanley M. Bogen * I. Steven Edelson π Pamela Nadler Emmerich

Steve Frankel

Mark Genender Patricia Glaser

Richard Goodman Renae Jacobs-Anson

Helen Jacobs-Lepor Clive Kabatznik

Michael S. Kurtz

Marc O. Mayer George A. Schieren Ira Lee Sorkin

CAMPAIGN

CHAIR: HERBERT L. SACHS

π Pamela Nadler Emmerich

Jane Feinstein Steve Frankel

Mark Genender

Robert Gerber

Patricia L. Glaser Stuart Goldstein

Richard Goodman

Arthur Gutterman

Hella Hershson Renae Jacobs-Anson Helen Jacobs-Lepor

Clive Kabatznik

* William Kilberg

Dr. Myles K. Krieger Michael S. Kurtz

Barry H. Lippman

James E. Matanky Marc O. Mayer

Annette Pakula Richard Rothschild Samuel Sandler

COMPENSATION

π Pamela Nadler Emmerich Clive Kabatznik Joshua M. Olshin

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π Indicates ex-officio

^{*} Indicates Regional President

^{**} Indicates no voting

AFHU BOARD OF DIRECTORS

Etv Alcalav - FL John H. Bauman - FL Barry Berkett - CA Annette Blum - CA James Blum - MD Roberta Bogen - FL o+ Stanley M. Bogen - FL Joyce Brandman - CA Michael Cypers - CA * I. Steven Edelson - IL Pamela N. Emmerich - NY * Jane Feinstein - FL Dr. Peter Feinstein - FL Ruth Flinkman-Marandy - CA Steve Frankel - CA Michael J. Freed - IL Julie Gal - NY Mark Genender - CA Patricia L. Glaser - CA Steven C. Good - CA

Richard Goodman - IL Arthur Gutterman - FL Dr. William H. Isacoff - CA Renae Jacobs-Anson - CA Helen Jacobs-Lepor - CA Emma J. Joels - FL O Clive Kabatznik - FL Frances R. Katz - NY * William Kilberg - VA + Michael S. Kurtz - NJ * Dr. Jeffrey T. Kuvin - NY Barry H. Lippman - CA Michael A. Lobel - FL Mindy Mann - CA James E. Matanky - IL o+ Marc O. Mayer - NY Jeremy Merrin - MA Dr. Beno Michel - FL * Dr. Barbara Natterson Horowitz - CA

Joshua M. Olshin - NY Annette Pakula - FL David Ricanati - CA Richard Rothschild - FL # Herbert L. Sachs - PA Samuel Sandler - MD o+ George A. Schieren - NY o+ Daniel I. Schlessinger - IL Sheryl Schwartz - VA Tom Selman - MD Marc Seltzer - CA Barry Skolnick - NY David Bruce Smith - MD o+ Ira Lee Sorkin - NY * Eric C. Stein - CA Kenneth L. Stein - NY Richard S. Ziman - CA Ronald M. Zimmerman - FL

PRESIDENTS OF REGIONAL AND CHAPTER BOARDS

I. Steven Edelson - IL Jane Feinstein - FL William Kilberg - VA

Dr. Jeffrev T. Kuvin - NY Dr. Barbara Natterson Horowitz - CA Eric C. Stein - CA

AFHU BOARD OF REGENTS

Martin Adelman - MI Dr. Susan Adelman - MI Isabell Adler - FL Sheldon Alster - NY Ariel Anson - CA Shanti Ariker - CA Gail Meyer Asarch - FL Linda Bennett - CA Matthew Berde-TX Robert M. Berger - IL Michelle Bernstein - IL Paula Blumenfeld - NY Amb. William A. Brown (z"l) - VA Milan Chatterjee - NV Julia Cherlow - CA Jorge Cohen - CA Victor J. Cohn - OH Bruce Cooperman - CA Jave-Jo Cooperman - CA Vlady Cournateanu - CA Gabriella de Beer - NY Robert A. Densen - NJ David Donenberg - IL Andrew Dunst - CA Sheryl Dworkin - IL Samantha Edelson - NY Adam O. Emmerich - NY

Rina Frankel - FL

Dr. Jillian Frieder - FL Robert Friedman - NJ Gary Frischling - CA Susie R. Gelman - MD Robert Gerber - IL Michael Gidding - MA Dr. Susan A. Gitelson - NY Andrew M. Glick - IL Paula Goldberg - PA Daniel Goodman - IL Gali Grant - CA Martin Gross - NY Neil Grossman - NY Karen Herbst - IL Charles H. Hershson - CA Harris N. Hollin - PA Daniel Jinich - MD Arnold Kanarick - CA Amy Katz - NY (z"l) Rhonda Kaufman - NJ Meyer Koplow - NY Michael Kotick - CA Dr. Myles K. Krieger - FL Gary Kupfer - DC Chad Lasdon - CA Marissa Lepor - CA Jesse Levin - CA Marcia Levine - FL

Isidore Mayrock - NY Barry Mehler - VA Avner Mendelson - NY Dr. Zehava Noah - IL Sherry Norris - FL Marty Pollak - NY Sam Rank - MD Anna Ravvin - DC Ruth F. Resnikoff - NJ Margaret Richek-Goldberg - IL Dr. Chandler Robinson - IL Marc Rosenbach - CA Dr. Elliot J. Roth - IL Dr. James Satovsky - FL Dafna Schmerin - NY Jeremy Schreier - FL Seth Siegel - NY Linda J. Smith - CA Kathleen Solovy - IL Bruce Toll - PA Dr. Bruce Waldholtz - VA Dr. Wallace Weber - KS Evelene Wechsler - NY Martin Weinberg - FL Richard D. Weinberg - NY David Wulkan - CA Diane Wohl - NY Lois Zelman - FL

Indicates Honorary Vice President with Voting Rights

- * Indicates Regional President
- + Indicates Honorary Chair
- Indicates Honorary President

AMERICAN FRIENDS OF THE HEBREW UNIVERSITY | 2024 ANNUAL REPORT

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AMERICAN FRIENDS OF THE HEBREW UNIVERSITY, INC.

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AS OF SEPTEMBER 30, 2024 AND 2023 (IN THOUSANDS)

State of Israel bonds Real estate holdings Assets of trusts and other split-interest agreements held by others Property and Equipment, net Right of use asset (leased premise) 213 229 22,852 24,809	21,421 545 5,190
Real estate holdings 909 Assets of trusts and other split-interest agreements held by others 22,852	21,421
Real estate holdings 909	
	303
State of Israel bonds 213	909
	260
Investment in split-interest agreements 28,558	25,210
Marketable securities and other investments 796,379	694,615
Interest receivables and other assets 23,706	2,163
Contributions receivable, net 54,542	55,646
Cash and cash equivalents 13,172	10,579
ASSETS 2024	2023

LIABILITIES	2024	2023
Accounts payable, accrued liabilities, and other liabilities	20,963	2,452
Liability under split-interest agreements	14,709	15,244
Due to Hebrew University	15,987	16,827
Lease Liability (leased premises)	5,241	5,589
Total Liabilities	56,900	40,112
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NET ASSETS	2024	2023
Net assets without donor restrictions	35,051	26,974
Net assets with donor restrictions	853,699	749,452
Total Net Assets	888,750	776,426
TOTAL LIABILITIES AND NET ASSETS	\$945,650	\$816,538

CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED SEPTEMBER 30, 2024 AND 2023 (IN THOUSANDS)

SUPPORT	2024	2023
Contributions and events	36,638	49,807
Legacies and bequests	6,690	6,215
Total support	43,328	56,022
REVENUE		
Net investment income (loss)	138,862	70,569
Changes in value of split-interest agreements	4,761	1,878
Changes in assets of trusts and other split-interest agreements held		
by others	3,254	1,150
Post Retirement Benefit Change	0	(9)
TOTAL SUPPORT AND REVENUE	\$190,205	\$129,610

EXPENSES	2024	2023
Program Services		
Grants to Hebrew University	65,240	56,121
Grants to other charitable and educational institutions in the United States and Israel	213	215
Educational and other programs	2,070	2,284
TOTAL PROGRAM SERVICES	\$67,523	\$58,620

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SUPPORTING SERVICES	2024	2023
Management and general	4,027	3,965
Fundraising	6,331	6,567
Total supporting services	10,358	10,532
Total expenses	77,881	69,152
Change in net assets	112,324	60,458

NET ASSETS	2024	2023
Beginning of year	776,426	715,968
End of year	888,750	776,426

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NATIONAL & REGIONAL OFFICES

NATIONAL OFFICE
T: 212.607.8500
info@afhu.org

MIDWEST REGION T: 312.329.0332 midwest@afhu.org

NORTHEAST REGION T: 212.607.8510 northeast@afhu.org

SOUTHEAST REGION T: 561.750.8585 southeast@afhu.org

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T: 415.299.8692
pacificnorthwest@afhu.org

MID-ATLANTIC REGION
T: 202.363.4600
midatlantic@afhu.org

WESTERN REGION T: 310.843.3100 western@afhu.org

EXECUTIVE LEADERSHIP

Joshua Rednik
Chief Executive Officer

Alison Freed
Chief Development Officer

Eileen HumeChief Strategy Officer

Ariel Londoño
Chief Financial and
Operating Officer

Glennys Huhn Chief Human Resources Officer Monica Loebl National Director of Development



