

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) AMERICAN FRIENDS OF HEBREW print UNIVERSITY INC. 13-1568923 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 199 WATER STREET, 11TH FLOOR return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions NEW YORK, NY 10038 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) ELISSA FISHMAN, CFO The books are in the care of ► 199 WATER STREET, 11TH FL - NEW YORK, NY 10038 Telephone No. ▶ 212-607-8569 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this If it is for part of the group, check this box AUGUST 15, 2023 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning OCT 1, 2021 SEP 30, 2022 , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

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For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

A F	or the	2021 calendar year, or tax year beginning 0	CT 1, 2021 and	ending S	EP 30, 2022		
	Check if applicable	C Name of organization AMERICAN FRIENDS OF HEBREW			D Employer	identifi	cation number
	Addres						
	Name change				13-15	568923	
	Initial return	Number and street (or P.O. box if mail is not de	livered to street address)	Room/suite	E Telephone	numbe	er
	Final return/	199 WATER STREET, 11TH FLOOR	,		(212)		
	termin- ated	City or town, state or province, country, and	ZIP or foreign postal code		G Gross receipt	s\$	282,014,855.
	Ameno return	NEW TORK, NT 10036			H(a) Is this a	group re	eturn
	Application	F Name and address of principal officer: 00511	JA REDNIK		for subo	rdinates	s? Yes X No
	pendin	SAME AS C ABOVE			H(b) Are all sub	ordinates ir	ncluded? Yes No
				or 527	If "No,"	attach a	list. See instructions
		e: WWW.AFHU.ORG			H(c) Group e		•
			ssociation Other	L Year	of formation: 19	931	M State of legal domicile: NY
Pa	_	Summary					
Governance	1	Briefly describe the organization's mission or most JERUSALEM, ISRAEL'S FOREMOST CENTER O			BREW UNIV. (OF .	
rna	2	Check this box 🕨 🔙 if the organization disco	•	sed of more	than 25% of its	s net as:	sets.
ŏ.	3	Number of voting members of the governing body					61
	1 -	Number of independent voting members of the go					60
es		Total number of individuals employed in calendar y					54
Activities &		Total number of volunteers (estimate if necessary)					213
Act		Total unrelated business revenue from Part VIII, co					0.
	b	Net unrelated business taxable income from Form	990-1, Part I, line 11	<u></u>			1,090.
		Ocataile, this are and supports (Dout VIII line 41e)			Prior Year 48,833		Current Year
ne	8	D ' 'D 'L\''II '' O \			•	6,000.	63,169,463.
Revenue	9		7-1\			7,694.	41,518,429.
Be	10	Investment income (Part VIII, column (A), lines 3, 4,				0,706.	-681.
	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c Total revenue - add lines 8 through 11 (must equal			114,114		104,687,211.
		Grants and similar amounts paid (Part IX, column (61,71		68,966,086.
	1	Benefits paid to or for members (Part IX, column (A			,	0.	0.
	45	Salaries, other compensation, employee benefits (I			8,39	6,561.	8,745,961.
Expenses	16a	Professional fundraising fees (Part IX, column (A), I			•	0,490.	266,735.
ben	b	Total fundraising expenses (Part IX, column (D), line					·
Ж	17	Other expenses (Part IX, column (A), lines 11a-11d			5,04	5,740.	5,076,499.
		Total expenses. Add lines 13-17 (must equal Part I			75,39	2,295.	83,055,281.
	19	Revenue less expenses. Subtract line 18 from line			38,72	1,776.	21,631,930.
Net Assets or				Ве	ginning of Curre	nt Year	End of Year
sets	20	Total assets (Part X, line 16)			930,70	6,587.	754,104,894.
t As	21	Total liabilities (Part X, line 26)			43,39	1,238.	38,036,441.
		Net assets or fund balances. Subtract line 21 from	line 20		887,31	5,349.	716,068,453.
	art II	Signature Block					
		Ities of perjury, I declare that I have examined this return,					y knowledge and belief, it is
true	, correc	t, and complete. Declaration of preparer (other than office	er) is based on all information of wh	nich preparer	has any knowled	ige.	
0:	_	Signature of officer	FR COP		Date		
Sig					Date		
Her	е	ELISSA FISHMAN, CFO Type or print name and title					
		,	Draparor'a cianatura	TI	Date	Check	PTIN
Paid	,	Print/Type preparer's name SCOTT THOMPSETT	Preparer's signature		6.15.23	if L	
	arer	Firm's name GRANT THORNTON LLP			Firm's	self-employ	36-6055558
-	Only		LOOR		FIIII	D LIIV	
	Jy	NEW YORK, NY 10017-2013	_ · · · · -		Phone	e no 212	2-599-0100
May	the IF	RS discuss this return with the preparer shown abo	ve? See instructions		11 110110		X Yes No

Briefly describe the organization's mission: SEE SCHEDULE 0 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.	Form	990 (2021) UNIVERSITY, INC.	13-1568923	Page 2
1 Briefly describe the organization's mission: SRB SCHEDULE 0 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 950 or 950 E27 If Yes, "describe these new services on Schedule 0. 3 Did the organization cases contucting, or make significant changes in how it conducts, any program services?	Pai	t III Statement of Program Service Accomplishments		
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-027		Check if Schedule O contains a response or note to any line in this Part III	<u></u>	X
prior Form 990 or 990-E27 If Yes, 'describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?	1	,		
prior Form 990 or 990-E27 If Yes, 'describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?				
3 Did the organization cases conducting, or make significant changes in how it conducts, any program services?	2	prior Form 990 or 990-EZ?		Yes X No
4 Describe the organization's program service accomplishments for each of his three largest program services, as measured by expenses. Section 501(s)(3) and 501(s)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (code:) (Expenses = 71,557,964. nebular grants of = 68,966,086.) (Revenue S	3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	□	Yes X No
THE AMERICAN PRIRINGS OF THE HEBREW UNIVERSITY'S (APHU) PRIMARY EXEMPT PURPOSE IS TO PROMOTE, ENCOURAGE, AID AND ADVANCE HIGHER AND SECONDARY EDUCATION, RESEARCH AND TRAINING IN ALL BRANCHES OF KNOWLEDGE IN ISRAEL AND ELSEWHERS, AND TO AID IN THE MAINTENANCE AND DEVELOPMENT OF THE HEBREW UNIVERSITY OF JERUSALEM IN THE STATE OF ISRAEL (THE "HEBREW UNIVERSITY"). GRANTS AWADED TO HEBREW UNIVERSITY INCLUDE, BUT ARE NOT LIMITED TO, THOSE FOR SCHOLARSHIPS AND FELLOWSHIPS, RESEARCH, CAPITAL PROJECTS, FACULTY RECRUITMENT, AND EQUIPMENT. 46 (Code) (Expenses S	4	Describe the organization's program service accomplishments for each of its three largest program services, as resction 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
EDUCATION, RESEARCH AND TRAINING IN ALL BRANCHES OF KNOWLEDGE IN ISRAEL AND ELSEMBERE, AND TO AID IN THE MAINTENANCE AND DEVELOPMENT OF THE HERREW UNIVERSITY OF JERUSALEM IN THE STATE OF ISRAEL (THE "HERREW UNIVERSITY"), GRANTS AWARDED TO HERREN UNIVERSITY INCLUDE, BUT ARE NOT LIMITED TO, THOSE FOR SCHOLARSHIPS AND FELLOWSHIPS, RESEARCH, CAPITAL PROJECTS, FACULTY RECRUITMENT, AND EQUIPMENT. 4b (code:) (Expenses \$	4a	THE AMERICAN FRIENDS OF THE HEBREW UNIVERSITY'S (AFHU) PRIMARY EXEMPT	e \$	0.
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LIMITED TO, THOSE FOR SCHOLARSHIPS AND FELLOWSHIPS, RESEARCH, CAPITAL PROJECTS, FACULTY RECRUITMENT, AND EQUIPMENT. 4b (Code:) (Expenses \$		HEBREW UNIVERSITY OF JERUSALEM IN THE STATE OF ISRAEL (THE "HEBREW		
### PROJECTS, FACULTY RECRUITMENT, AND EQUIPMENT. ###################################		UNIVERSITY"). GRANTS AWARDED TO HEBREW UNIVERSITY INCLUDE, BUT ARE NOT		
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4c (Code:) (Expenses \$		PROJECTS, FACULTY RECRUITMENT, AND EQUIPMENT.		
4c (Code:) (Expenses \$				
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4c (Code:) (Expenses \$				
4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$) 4e Total program service expenses \$\infty\$ 71,557,964.	4b	(Code:) (Expenses \$ including grants of \$) (Revenue)	ue \$)
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4e Total program service expenses ► 71,557,964.	4d			
	40			
101111 1202	-10	rosa program outrido oxportodo p		Form 990 (2021)

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	<u> </u>		
•	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	i i		
Ŭ	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	ل		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	х	
7		-		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		_ <u>^</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			_v
	Schedule D, Part III	8_		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	_ 		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	х	
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	-''-		
18		10	х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		x
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_	v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

132003 12-09-21

Form **990** (2021)

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Form 990 (2021) UNIVERSITY, INC. Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
D	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		х
26	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	_20		
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	051		х
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	26		х
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	- 51		
JJ	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pai	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	ı

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
b	If "Yes," enter the name of the foreign country ISRAEL			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		Х
	If "Yes," indicate the number of Forms 8282 filed during the year			
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			v
	sponsoring organization have excess business holdings at any time during the year?	8		Х
9	Sponsoring organizations maintaining donor advised funds.	0-		х
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		X
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter:	9b		
10	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
''	Gross income from members or shareholders			
h	Gross income from other sources. (Do not net amounts due or paid to other sources against			
D	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes." complete Form 6069.			

Form 990 (2021)

UNIVERSITY, INC.

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Page
Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response

	to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S.	•	,	aria ror a	710	σοροπ						
	Check if Schedule O contains a response or note to any line in this Part VI						Х					
Sec	tion A. Governing Body and Management											
	<u> </u>					Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		61								
	If there are material differences in voting rights among members of the governing body, or if the governing											
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.											
b	Enter the number of voting members included on line 1a, above, who are independent	1b		60								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship or	with a	iny other									
	officer, director, trustee, or key employee?				2	Х						
3	Did the organization delegate control over management duties customarily performed by or under the	direct	supervisio	n								
	of officers, directors, trustees, or key employees to a management company or other person?				3		х					
4	Did the organization make any significant changes to its governing documents since the prior Form 99			ı	4		Х					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?											
6	Did the organization have members or stockholders?											
7a	Did the organization have members, stockholders, or other persons who had the power to elect or app											
	more members of the governing body?				7a		Х					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ckhol	ders, or									
	persons other than the governing body?				7b		Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	by the	following:									
а	The governing body?				8a	X						
b	Each committee with authority to act on behalf of the governing body?				8b	X						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reach	ned at	the									
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O				9		Х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Reve	enue	Code.)									
				,		Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?				10a		Х					
b	If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.	pters	affiliates,									
				ı	10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	befor	e filing the f	orm?	11a	X						
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.											
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13				12a	X						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to				12b	X						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If " Ye	s," de	escribe									
	on Schedule O how this was done				12c	X						
13	Did the organization have a written whistleblower policy?				13	X						
14	Did the organization have a written document retention and destruction policy?				14	Х						
15	Did the process for determining compensation of the following persons include a review and approval	by inc	dependent									
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?				4-	v						
a	The organization's CEO, Executive Director, or top management official				15a	X						
b	Other officers or key employees of the organization				15b	X						
10-	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		41									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangements and the state of the st				40-		x					
	taxable entity during the year?				16a							
D	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	-	· ·									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organiz				16b							
Sec	exempt status with respect to such arrangements?tion C. Disclosure				เดม		<u> </u>					
17	List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE O											
	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	1 000	T (coction F	501(0)(3)0	only) :	availal	hlo.					
18	for public inspection. Indicate how you made these available. Check all that apply.	. J3U	1 (350110113	01(0)(3)8	Orny) a	availdi	OIG.					
		on C-	hadula (1)									
19	Own website Another's website Upon request Other (explain of Describe on Schedule O whether (and if so, how) the organization made its governing documents, con			alicy and	financ	rial						
19	statements available to the public during the tax year.	mot 0	i iliterest bo	oncy, and	manc	nai						
20	State the name, address, and telephone number of the person who possesses the organization's book	e and	l records									
20	ELISSA FISHMAN, CFO - 212-607-8569	o anc	1000103									
	199 WATER STREET 11TH FL NEW YORK NY 10038											

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Х

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization no (A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos	itior			Reportable	Reportable	Estimated
Tame and the	hours per	box	, unle	ss pei	rson i	than o s both	n an	compensation	compensation	amount of
	week	offi	cer ar	d a d	irecto	r/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e e			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	trustee		96	suedu		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	organization
	organizations below	ual tr	tional		yoldr	t com	_	1099-NEC)		and related organizations
	line)	ndividual trustee or director	Institutional t	Officer	Key employee	Highest compensated employee	Former			organizations
(1) BETH MCCOY	50.00	_	_		<u> </u>	1 0	-			
CEO EMERITA (AS OF 02/01/2022)	0.00			х				582,448.	0.	79,711.
(2) SUZANNE PONSOT	50.00							·		,
EXECUTIVE DIRECTOR - NY REGION	0.00					x		350,797.	0.	47,548.
(3) ELISSA FISHMAN	50.00									
CHIEF FINANCIAL & OPERATIONS OFFICER	0.00			х				350,367.	0.	45,412.
(4) MONICA LOEBL	50.00									
NAT'L DIRECTOR OF DEVELOPMENT	0.00				Х			327,355.	0.	42,587.
(5) EILEEN HUME	50.00									
CHIEF STRATEGY OFFICER	0.00					Х		302,029.	0.	46,908.
(6) SHERI KAUFER	50.00									
EXECUTIVE DIR - WESTERN REGION	0.00					Х		288,426.	0.	60,204.
(7) GLENNYS HUHN	50.00									
CHIEF HUMAN RESOURCES OFFICER	0.00					Х		273,858.	0.	22,953.
(8) JUDITH SHENKMAN	50.00									
EXECUTIVE DIR-MIDWEST REGION	0.00					Х		221,400.	0.	44,873.
(9) JOSHUA REDNIK	50.00								_	_
CEO (AS OF 02/01/2022)	0.00			Х				0.	0.	0.
(10) CLIVE KABATZNIK	10.00									
PRESIDENT	0.00	Х		Х				0.	0.	0.
(11) MARC O. MAYER	10.00									
CHAIRMAN	0.00	Х		Х				0.	0.	0.
(12) JOSHUA OLSHIN	5.00									
TREASURER	0.00	Х		Х				0.	0.	0.
(13) FRANCES KATZ	1.00									
ASSISTANT TREASURER	0.00	Х		Х				0.	0.	0.
(14) PAMELA N. EMMERICH	1.00									
SECRETARY	0.00	Х		Х				0.	0.	0.
(15) KENNETH L. STEIN, ESQ.	1.00									
VICE PRESIDENT	0.00	Х		Х				0.	0.	0.
(16) RONALD M. ZIMMERMAN	1.00									
VICE PRESIDENT	0.00	Х		Х				0.	0.	0.
(17) JOHN H. BAUMAN	1.00									
DIRECTOR	0.00	Х						0.	0.	⁰ . Form 990 (2021

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FOITH 990 (2021)	,									i agc 🗨
Part VII Section A. Officers, Directors, To	ustees, Key Em	oloy	ees,	and	l Hig	ghes	t C	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	box	not c , unle cer ar	ss pe	more son i	than o	n an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	In stit utio nal trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) BARRY BERKETT	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(19) ANNETTE BLUM	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(20) JAMES BLUM	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(21) ROBERTA BOGEN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(22) STANLEY M. BOGEN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(23) JOYCE BRANDMAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(24) MICHAEL CYPERS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(25) I. STEVEN EDELSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(26) JANE FEINSTEIN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
1b Subtotal								2,696,680.	0.	390,196.
c Total from continuation sheets to Part	VII, Section A							0.	0.	0.
d Total (add lines 1b and 1c)				<u></u>				2,696,680.	0.	390,196.
2 Total number of individuals (including by							0 r0	sceived more than \$100	000 of reportable	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services Х

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rendered to the organization? If "Yes." complete Schedule J for such person Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SECURITY CAPITAL RESEARCH & MGMT INC		
10 S. DEARBON ST, CHICAGO, IL 60603	INVESTMENT MGMT	493,993.
FUSE FUNDRAISING, 12355 SUNRISE VALLEY DR		
STE 240, RESTON, VA 20191	DIGITAL MARKETING	388,997.
HEIDRICK & STRUGGLES, 233 SOUTH WACKER		
DRIVE STE 4900, CHICAGO, IL 60606	RECRUITING	266,958.
LANDMARK VENTURES INC, 505 NORTH VILLAGE		
AVENUE, ROCKVILLE CENTRE, NY 11570	EVENT CONSULTING	252,500.
ONLINE COMPUTERS & COMMUNICATIONS, LLC.		
P.O. BOX 428, FLORHAM PARK, NJ 07932	IT CONSULTING	245,008.
 Total number of independent contractors (including but not limited to those listed \$100,000 of compensation from the organization 	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2021)

Form 990 UNIVERSITY, INC. 13-1568923

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Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours	(cl			ition that		lv)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(27) PETER FEINSTEIN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(28) ALAN P. FISKE	1.00									
DIRECTOR (THRU 05/01/2022)	0.00	Х						0.	0.	0.
(29) RUTH FLINKMAN-MARANDY	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(30) STEVE FRANKEL	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(31) MICHAEL J. FREED	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(32) JULIE GAL	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(33) MARK GENENDER	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(34) PATRICIA L. GLASER	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(35) STEVEN GOOD	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(36) RICHARD GOODMAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(37) NEAL GROSSMAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(38) ARTHUR GUTTERMAN	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(39) NANCY HAMBURGER	1.00									
DIRECTOR (THRU 05/01/2022)	0.00	Х						0.	0.	0.
(40) WILLIAM H. ISACOFF	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(41) RENAE JACOBS-ANSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(42) HELEN JACOBS-LEPOR	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(43) EMMA JOELS	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(44) WILLIAM KILBERG	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(45) ELLEN KLERSFELD	1.00									
DIRECTOR (THRU 05/01/2022)	0.00	х						0.	0.	0.
(46) MICHAEL S. KURTZ	1.00									
	0.00	х	ı	ı	1	ı		0.	0.	0.

Form 990 UNIVERSITY, INC. 13-1568923

Form 990 UNIVERSITY,	INC.								13-15689	923
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average hours	(c			ition that		lv)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(47) MARLA LERNER TANENBAUM	1.00									
DIRECTOR (THRU 05/01/2022)	0.00	х						0.	0.	0.
(48) BARRY H. LIPPMAN	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(49) MICHAEL LOBEL	1.00							-		-
DIRECTOR	0.00	х						0.	0.	0.
(50) MINDY MANN	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(51) JAMES E. MATANKY	1.00							•	•••	•
DIRECTOR	0.00	х						0.	0.	0.
(52) BENO MICHEL	1.00		\vdash					••	• •	•
DIRECTOR	0.00	x						0.	0.	0.
(53) ANNETTE PAKULA	1.00	Λ						0.	0.	٠.
DIRECTOR	0.00	x						0.	0.	0.
(54) RICHARD ROTHSCHILD	1.00	^						0.	0.	0.
DIRECTOR	0.00	X						0.	0.	0
(55) STEVEN C. RUBINOW	1.00	Λ						٥.	0.	0.
DIRECTOR	0.00	X						0.	0.	0.
(56) HERBERT L. SACHS	1.00	^	\vdash					0.	0.	٠.
DIRECTOR	0.00	X						0.	0.	0.
(57) SAM SANDLER	1.00	^						0.	0.	0.
DIRECTOR	0.00	X						0.	0	
(58) GEORGE A. SCHIEREN	1.00	^						٠.	0.	0.
DIRECTOR	0.00	x						0.	0	0
(59) DANIEL I. SCHLESSINGER	1.00	^						٠.	0.	0.
		x						,	0.	0
DIRECTOR (60) SHERYL SCHWARTZ	1.00	Λ						0.	0.	0.
	0.00	Х						0.	0	0
DIRECTOR (61) MARC SELTZER	1.00	^	\vdash					0.	0.	0.
	0.00	х						0.	0	0
DIRECTOR	+	^						٠.	0.	0.
(62) LYNNE G. SILBERT	1.00	.,						_	0	
DIRECTOR	0.00	Х						0.	0.	0.
(63) BARRY SKOLNICK	1.00	Ţ						,	0	
DIRECTOR	0.00	Х						0.	0.	0.
(64) DAVID BRUCE SMITH	1.00	v							<u>,</u>	•
DIRECTOR (65) ROBERT SNYDER	1.00	Х	\vdash			\vdash		0.	0.	0.
	0.00	x						0.	_	•
DIRECTOR (66) IRA LEE SORKIN	+	^	\vdash	-		\vdash		· ·	0.	0.
DIRECTOR	0.00	x						0.	_	0.
	. 0.00	ιX			1		1	ı ()	0.	. 0.

Form 990 UNIVERSITY, INC. 13-1568923

Form 990 UNIVERSITY,	INC.								13-15689	23
Part VII Section A. Officers, Directors, Tru	stees, Key Er	nplo	yee	s, a	nd F	ligh	est (Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition	ı		Reportable	Reportable	Estimated
	hours	(cl	heck	call	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	irecto				empl		organization	(W-2/1099-MISC)	from the
	hours for related	e or d	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	dualt	ution	<u></u>	Key employee	stco	-E			organization o
	line)	Indivi	Instit	Officer	Key e	Highe	Former			
(67) ERIC C. STEIN	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(68) MARY ANN TUFT	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(69) MARK VIDERGAUZ	1.00									
DIRECTOR (THRU 05/01/2022)	0.00	х						0.	0.	0.
(70) RICHARD S. ZIMAN	1.00									
DIRECTOR	0.00	х						0.	0.	0.
(71) ETY ALCALAY	1.00									
DIRECTOR (AS OF 05/01/2022)	0.00	х						0.	0.	0.
(72) BARBARA NATTERSON-HOROWITZ	1.00									
DIRECTOR (AS OF 05/01/2022)	0.00	х						0.	0.	0.
(73) DAVID RICANATI	1.00									
DIRECTOR (AS OF 05/01/2022)	0.00	Х						0.	0.	0.
		ŀ								
						_				
		ł								
Total to Part VII, Section A, line 1c										
,, ,								•		

UNIVERSITY, INC.

Form 990 (2021) UNIVERSITY
Part VIII Statement of Revenue

Page 9 13-1568923

			Check if Schedule O contains a resp	onse d	or note to any lin	e in this Part VIII			
			Check ii Coneddie C Contains a resp	01100 (or riote to driy iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
									360110113 3 12 - 3 14
nts			Federated campaigns <u>1a</u>						
ira Ou			Membership dues1b						
s, (Am			Fundraising events <u>1c</u>		750,127.				
ar E		d	Related organizations 1d						
s, (mi		е	Government grants (contributions) 1e		1,200,000.				
i Si		f	All other contributions, gifts, grants, and						
Contributions, Gifts, Grants and Other Similar Amounts			similar amounts not included above 1f		61,219,336.				
Ē		q	Noncash contributions included in lines 1a-1f	\$	1,188,643.				
줐띭		h	Total. Add lines 1a-1f		•	63,169,463.			
<u> </u>					Business Code				
	2	2							
ļiče									
er, ne		b							
n S		С							
an Be		d							
Program Service Revenue		е							
<u> </u>			All other program service revenue						
$\overline{}$		g	Total. Add lines 2a-2f						
	3		Investment income (including dividends,						
			other similar amounts)			11,899,314.			11,899,314.
	4		Income from investment of tax-exempt b	ond pi	roceeds				
	5		Royalties			53,170.			53,170.
			(i) Re	al	(ii) Personal				
	6	а	Gross rents 6a 34,	524.					
		b	Less: rental expenses 6b	0.					
		С	Rental income or (loss) 6c 34,	524.					
			Net rental income or (loss)			34,524.			34,524.
			Gross amount from sales of (i) Secur	ities	(ii) Other				
			assets other than inventory 7a 205, 639,	310.					
		h	Less: cost or other basis						
<u>o</u>		~	and sales expenses 7b176,020,	195.					
Z		_	Gain or (loss) 7c 29,619,	115					
Revenue			Net gain or (loss)			29,619,115.			29,619,115.
er B			Gross income from fundraising events (not			25,025,220.			25,025,220.
G G	0	а	including \$ 750,127. of						
٦			contributions reported on line 1c). See						
			Part IV, line 18	8a	1,218,824.				
		h	Less: direct expenses						
				_	1,307,113.	-88,625.			-88,625.
			Net income or (loss) from fundraising every cross income from gaming activities. So		······	00,023.			00,025.
	9	a	Gross income from gaming activities. Se						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gaming activiti	es					
	10	а	Gross sales of inventory, less returns						
			and allowances						
			Less: cost of goods sold	_					
\blacksquare		С	Net income or (loss) from sales of invent	ory	.				
S					Business Code				
e e	11	а							
ane		b							
Sev.		С							
Miscellaneous Revenue			All other revenue		900099	250.			250.
			Total. Add lines 11a-11d			250.		_	44 =
	12		Total revenue. See instructions		<u></u>	104,687,211.	0.	0.	41,517,748.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do :-	Check if Schedule O contains a respons	(A)	(B)	(C)	(D)
7b, 8	ot include amounts reported on lines 6b, 3b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
	Grants and other assistance to domestic organizations	04.005	0. 005		
	and domestic governments. See Part IV, line 21	94,005.	94,005.		
	Grants and other assistance to domestic individuals. See Part IV, line 22	5,000.	5,000.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	68,867,081.	68,867,081.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	1,764,359.	321,456.	658,690.	784,213
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,417,746.	1,018,182.	1,275,563.	3,124,001
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	328,776.	63,107.	92,390.	173,279
	Other employee benefits	791,206.	145,362.	267,546.	378,298
10	Payroll taxes	443,874.	81,844.	122,052.	239,978
	Fees for services (nonemployees):				
а	Management				
b	Legal	107,095.	6,309.	79,407.	21,379
С	Accounting	244,349.		244,349.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17	266,735.			266,735
f	Investment management fees	723,425.		723,425.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)	645,930.	145,257.	73,576.	427,097
	Advertising and promotion	481,347.	99,029.	866.	381,452
	Office expenses	350,639.	54,061.	140,432.	156,146
	Information technology	343,653.	11,465.	288,252.	43,936
	Royalties				
	Occupancy	846,053.	128,968.	288,922.	428,163
	Travel	293,489.	109,553.	59,184.	124,752
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	113,874.	28,576.	28,340.	56,958
	Conferences, conventions, and meetings	113,074.	20,570.	20,540.	30,330
	Payments to affiliates				
	Depreciation, depletion, and amortization	70,437.	10,282.	25,580.	34,575
	Inquironas	138,093.	25,055.	36,968.	76,070
	Other expenses. Itemize expenses not covered	== >, == •	_==,===,	==,500,	, , , , ,
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
	EVENTS	280,207.	280,207.		
-	PRINTING AND LETTERSHOP	179,886.	55,167.	768.	123,951
	DIRECT MAIL	157,086.	,		157,086
	MISCELLANEOUS EXPENSES	100,936.	7,998.	74,794.	18,144
	All other expenses			•	•
	Total functional expenses. Add lines 1 through 24e	83,055,281.	71,557,964.	4,481,104.	7,016,213
26	Joint costs. Complete this line only if the organization		_		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2021)

Page **11**

	Check if Schedule O contains a response or note to any line in this Part X						
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			9,998,448.	1	3,035,863.
	2	Savings and temporary cash investments	17,785,020.	2	28,743,893.		
	3	Pledges and grants receivable, net			26,599,993.	3	36,881,733.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial c	contributor, or 35%			
		controlled entity or family member of any of thes	e pers	ons		5	
	6	Loans and other receivables from other disqualif	ied pei	sons (as defined			
		under section 4958(f)(1)), and persons described	in sec	tion 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9	Prepaid expenses and deferred charges				9	
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	1,931,086.			
	b	Less: accumulated depreciation	10b	411,635.	3,531,080.	10c	1,519,451.
	11	Investments - publicly traded securities			638,115,825.	11	430,058,422.
	12	Investments - other securities. See Part IV, line 1	1		176,841,700.	12	206,979,771.
	13	Investments - program-related. See Part IV, line 1	l 1			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			57,834,521.	15	46,885,761.
	16	Total assets. Add lines 1 through 15 (must equa			930,706,587.	16	754,104,894.
	17	Accounts payable and accrued expenses	2,209,630.	17	2,893,583.		
	18	Grants payable	21,893,470.	18	18,365,460.		
	19	Deferred revenue			19		
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F	Part IV	of Schedule D		21	
8	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst		· · · · · · · · · · · · · · · · · · ·			
iab		controlled entity or family member of any of thes		22			
_	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated		24			
	25	Other liabilities (including federal income tax, page					
		parties, and other liabilities not included on lines	17-24)	. Complete Part X	10 000 130		16 555 200
		of Schedule D	·····	19,288,138.			
	26			▶ ▼	43,391,238.	26	38,036,441.
ý		Organizations that follow FASB ASC 958, che	ck her	e 🏲 🔼			
JCe		and complete lines 27, 28, 32, and 33.			27 210 005		21 420 825
<u>a</u>	27	Net assets without donor restrictions	27,319,905.	27	21,420,825. 694,647,628.		
Ä	28	Net assets with donor restrictions			859,995,444.	28	034,047,020.
Ě		Organizations that do not follow FASB ASC 99	o8, cne	eck nere			
è		and complete lines 29 through 33.				00	
ţ	29	Capital stock or trust principal, or current funds				29	
SSE	30	Paid-in or capital surplus, or land, building, or eq		Г		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated inc			887,315,349.	31	716,068,453.
ž	32	Total liabilities and not recent fund balances			930,706,587.	32 33	754,104,894.
	33	Total liabilities and net assets/fund balances	550,700,507.	აა	Form 990 (2021)		

Form **990** (2021)

Act and OMB Circular A-133?

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

Form **990** (2021)

За

Х

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021
Open to Public

Inspection

AMERICAN FRIENDS OF HEBREW Name of the organization **Employer identification number** UNIVERSITY INC. 13-1568923 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	45,114,274.	59,310,975.	59,244,634.	48,831,083.	63,169,463.	275,670,429.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	45,114,274.	59,310,975.	59,244,634.	48,831,083.	63,169,463.	275,670,429.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						72,649,793.
	Public support. Subtract line 5 from line 4.						203,020,636.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	45,114,274.	59,310,975.	59,244,634.	48,831,083.	63,169,463.	275,670,429.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	12,124,500.	12,664,471.	11,223,227.	10,070,366.	11,987,008.	58,069,572.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on	11,442.					11,442.
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)	289,017.	280,369.	65,256.	136,848.	1,218,824.	1,990,314.
11	Total support. Add lines 7 through 10						335,741,757.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	866,912.
13		-	rst, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	
	organization, check this box and stop						>
	ction C. Computation of Publi					ГТ	60.47
14							
15	, , ,						
16a	16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and						
L	stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
D							
170	and stop here. The organization qual		• •		10 160 or 16b o		
17 a	10% -facts-and-circumstances test	-					
	and if the organization meets the fact		•	•		•	. —
J.	meets the facts-and-circumstances te	· ·		,		Zo and line 15 in	
a	10% -facts-and-circumstances test	-					1070 UI
	more, and if the organization meets the				-		▶□
40	organization meets the facts-and-circu						
ΙÖ	Private foundation. If the organization	n ulu not check a i	box off lifte 13, 16a	i, 100, 17a, 0r 17b	, check this box at	iu see instructions	· P

Schedule A (Form 990) 2021

UNIVERSITY, INC. Part III | Support Schedule for Organizations Described in Section 509(a)(2)

AMERICAN FRIENDS OF HEBREW

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	ion A. Public Support	low, picase comp	nete i art ii.j				
Calend	ar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
n	Sifts, grants, contributions, and nembership fees received. (Do not not not not not not not not not no						
n fo a	aross receipts from admissions, nerchandise sold or services per- ormed, or facilities furnished in ny activity that is related to the irganization's tax-exempt purpose						
а	Gross receipts from activities that re not an unrelated trade or busness under section 513						
iz	ax revenues levied for the organ- cation's benefit and either paid to rexpended on its behalf						
5 T	the value of services or facilities urnished by a governmental unit to the organization without charge						
	otal. Add lines 1 through 5						
	mounts included on lines 1, 2, and received from disqualified persons						
fro ex	mounts included on lines 2 and 3 received om other than disqualified persons that xceed the greater of \$5,000 or 1% of the mount on line 13 for the year						
сА	add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 A 10a G d s	Amounts from line 6 Gross income from interest, lividends, payments received on ecurities loans, rents, royalties, nd income from similar sources	(4) 2011	10/2010	(0) 20 10	(4) 2020	(6) 202.	(1) 10101
b U (I	Inrelated business taxable income less section 511 taxes) from businesses cquired after June 30, 1975						
11 N a	dd lines 10a and 10b						
12 C	other income. Do not include gain or loss from the sale of capital ssets (Explain in Part VI.)						
	otal support. (Add lines 9, 10c, 11, and 12.)			1			<u> </u>
	irst 5 years. If the Form 990 is for the	· ·			•		. —
	heck this box and stop here						>
	ion C. Computation of Public			. (6)		145	
	Public support percentage for 2021 (lin		•	.,,		15	<u>%</u>
	Public support percentage from 2020					16	%
	ion D. Computation of Invest			ino 10 pali ima (n)		17	0/
	nvestment income percentage for 202					17	<u>%</u>
	nvestment income percentage from 2			on line 14 and line		18	%
	3 1/3% support tests - 2021. If the					- 4.1	▶ □
b 3	nore than 33 1/3%, check this box and 3 1/3% support tests - 2020. If the	organization did n	not check a box or	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
lii	ne 18 is not more than 33 1/3%, chec	k this box and st	top here. The orga	nization qualifies a	as a publicly supp	orted organization	▶∐
20 P	Private foundation. If the organization	n did not check a	hox on line 14 19	a or 19h check th	nis hox and see in	structions	

132023 01-04-22

Schedule A (Form 990) 2021

UNIVERSITY, INC.

Т.,

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
<u>5c</u>		
6		
7		
8		
0		
9a		
9b		
9с		
10a		
406		
10b	~ 000\	

 Part IV Supporting Organizations (continued) 11 Has the organization accepted a gift or contribution from any of the following personal A person who directly or indirectly controls, either alone or together with persons 11c below, the governing body of a supported organization? b A family member of a person described on line 11a above? c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" detail in Part VI. 	described on lines 11b and 11a 11b 1 to line 11a, 11b, or 11c, provide 11c official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)	Yes	
 a A person who directly or indirectly controls, either alone or together with persons 11c below, the governing body of a supported organization? b A family member of a person described on line 11a above? c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" 	described on lines 11b and 11a 11b 1 to line 11a, 11b, or 11c, provide 11c official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)		
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 11c below, the governing body of a supported organization? b A family member of a person described on line 11a above? c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" 	to line 11a, 11b, or 11c, provide 11c official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)	Yes	No
 b A family member of a person described on line 11a above? c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" 	to line 11a, 11b, or 11c, provide 11c If it is a line 11a, 11b, or 11c, provide 11c If it is a line 11a, 11b, or 11c, provide 11c If it is a line 11a, 11b, or 11c, provide 11c	Yes	No
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes"	official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)	Yes	No
	official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)	Yes	No.
	official capacity, or membership of one or st a majority of the organization's officers, how the supported organization(s)	Yes	No.
Section B. Type I Supporting Organizations	st a majority of the organization's officers, how the supported organization(s)	Yes	No
- Coulon Dr Typo i Supporting Organizations	st a majority of the organization's officers, how the supported organization(s)	Yes	INO
A Did the constraint and constraint and the constraint and a fifther that the first	st a majority of the organization's officers, how the supported organization(s)		
1 Did the governing body, members of the governing body, officers acting in their o more supported organizations have the power to regularly appoint or elect at leas	how the supported organization(s)		
directors, or trustees at all times during the tax year? If "No," describe in Part VI			
effectively operated, supervised, or controlled the organization's activities. If the or	rganization nad more tnan one supported		
organization, describe how the powers to appoint and/or remove officers, director			
supported organizations and what conditions or restrictions, if any, applied to such	h powers during the tax year1_		
2 Did the organization operate for the benefit of any supported organization other the			
organization(s) that operated, supervised, or controlled the supporting organization	on? If "Yes," explain in		
Part VI how providing such benefit carried out the purposes of the supported orga	anization(s) that operated,		
supervised, or controlled the supporting organization.	2		<u> </u>
Section C. Type II Supporting Organizations			
		Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also	a majority of the directors		
or trustees of each of the organization's supported organization(s)? If "No," desc	ribe in Part VI how control		
or management of the supporting organization was vested in the same persons the			
the supported organization(s).	1		
Section D. All Type III Supporting Organizations			
		Yes	No
1 Did the organization provide to each of its supported organizations, by the last da	av of the fifth month of the		110
organization's tax year, (i) a written notice describing the type and amount of sup			
year, (ii) a copy of the Form 990 that was most recently filed as of the date of noti			
organization's governing documents in effect on the date of notification, to the ex			
2 Were any of the organization's officers, directors, or trustees either (i) appointed of the control of the co	, , , ,		
organization(s) or (ii) serving on the governing body of a supported organization?	· · ·		
the organization maintained a close and continuous working relationship with the s			
3 By reason of the relationship described on line 2, above, did the organization's su			
significant voice in the organization's investment policies and in directing the use	•		
income or assets at all times during the tax year? If "Yes," describe in Part VI the	_		
supported organizations played in this regard.	3		
Section E. Type III Functionally Integrated Supporting Organization			
1 Check the box next to the method that the organization used to satisfy the Integral	I Part Test during the year (see instructions).		
a The organization satisfied the Activities Test. Complete line 2 below.			
b The organization is the parent of each of its supported organizations. <i>Com</i>			
c The organization supported a governmental entity. Describe in Part VI how	you supported a governmental entity (see instruction		Τ_
2 Activities Test. Answer lines 2a and 2b below.		Yes	No
a Did substantially all of the organization's activities during the tax year directly furt			
the supported organization(s) to which the organization was responsive? If "Yes,			
those supported organizations and explain how these activities directly further	ed their exempt purposes,		
how the organization was responsive to those supported organizations, and how to	he organization determined		
that these activities constituted substantially all of its activities.	2a		<u></u>
b Did the activities described on line 2a, above, constitute activities that, but for the	e organization's involvement,		
one or more of the organization's supported organization(s) would have been eng	aged in? If "Yes," explain in		
Part VI the reasons for the organization's position that its supported organization(s	,		
these activities but for the organization's involvement.	2b		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the	officers, directors, or		
trustees of each of the supported organizations? If "Yes" or "No" provide details			
b Did the organization exercise a substantial degree of direction over the policies, p			
of its supported organizations? If "Yes," describe in Part VI the role played by the			

Sche	edule A (Form 990) 2021 UNIVERSITY, INC.			13-1568923	Page 6
	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	zations		
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	lov. 20, 1970 (explain in	Part VI). See instr	uctions.
	All other Type III non-functionally integrated supporting organizations mus		·		
Section A - Adjusted Net Income (A) Prior Year (B) Curre (option)					
1	Net short-term capital gain	1			
2	Recoveries of prior-year distributions	2			
3	Other gross income (see instructions)	3			
4	Add lines 1 through 3.	4			
5	Depreciation and depletion	5			
6	Portion of operating expenses paid or incurred for production or				
	collection of gross income or for management, conservation, or				
	maintenance of property held for production of income (see instructions)	6			
7	Other expenses (see instructions)	7			
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8			
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current (optiona	
1	Aggregate fair market value of all non-exempt-use assets (see				
	instructions for short tax year or assets held for part of year):				
а	Average monthly value of securities	1a			
b	Average monthly cash balances	1b			
c	Fair market value of other non-exempt-use assets	1c			
d	Total (add lines 1a, 1b, and 1c)	1d			
е	Discount claimed for blockage or other factors				
	(explain in detail in Part VI):				
2	Acquisition indebtedness applicable to non-exempt-use assets	2			
_3	Subtract line 2 from line 1d.	3			
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,				
	see instructions).	4			
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5			
_6	Multiply line 5 by 0.035.	6			
_7	Recoveries of prior-year distributions	7			
8	Minimum Asset Amount (add line 7 to line 6)	8			
Sect	ion C - Distributable Amount			Current Y	ear
1	Adjusted net income for prior year (from Section A, line 8, column A)	1			
2	Enter 0.85 of line 1.	2			
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3			
4	Enter greater of line 2 or line 3.	4			
5	Income tax imposed in prior year	5			
6	Distributable Amount. Subtract line 5 from line 4, unless subject to				
	emergency temporary reduction (see instructions).	6			
7	Check here if the current year is the organization's first as a non-functional	ally integrated	d Type III supporting org	anization (see	
	instructions).				

Schedule A (Form 990) 2021

Section D - Distributions Current Year	Page 7
1 Amounts paid to supported organizations to accomplish exempt purposes of supported organizations, in excess of income from activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3. Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4. Amounts paid to acquire exempt-use assets 4 5. Qualified set aside amounts (prior IRS approval required - provide details in Part VI) 5 6. Other distributions (describe in Part VI). See instructions. 6 6. Total annual distributions. Add lines 1 through 6. 7 7. Total annual distributions. Add lines 1 through 6. 7 8. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9. Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9. Distributions details in Part VII). See instructions. 9 10. Line 8 amount divided by line 9 amount (i) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiii) (iiii) (iiii) (iiii) (iiiii) (iiiii) (iiiiiiii	
2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 Amounts paid to acquire exempt-use assets 4 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 6 Other distributions (acceptive in Part VI) 5 7 Total annual distributions. Add lines 1 through 6. 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 9 9 Distributable amount for 2021 from Section C, line 6 9 Distributable amount divided by line 9 amount (i) (ii) (iii) (iii) Distributions (iii) (iii) Distributions Pre-2021 1 Distributable amount for 2021 from Section C, line 6 2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions. 3 Excess distributions carryover, if any, to 2021 a From 2016 c From 2016 d From 2019 c From 2020 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2021 distributable amount i Carryover from 2016 not applied (see instructions) 1 Remainder, Subtract lines 3g, 3h, and 3l from line 3f. 4 Amount for 2021, if any, Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI). See instructions and 4b from line 1. For result greater than zero, explain in Part VI). See instructions and 4b from line 1. For result greater than zero, explain in Part VI). See instructions and 4b from line 1. For result greater than zero, explain in	/ear
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and 4b from line 1. For result greater than zero, explain in	
·	
Part VI. See instructions.	
7 Excess distributions carryover to 2022. Add lines 3j	
and 4c.	
8 Breakdown of line 7:	
a Excess from 2017	
b Excess from 2018	
c Excess from 2019	
d Excess from 2020	
e Excess from 2021	

Schedule A (Form 990) 2021

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:
FUNDRAISING EVENTS
2017 AMOUNT: \$ 289,017.
2018 AMOUNT: \$ 280,369.
2019 AMOUNT: \$ 65,256.
2020 AMOUNT: \$ 136,848.
2021 AMOUNT: \$ 1,218,824.

AMERICAN FRIENDS OF HEBREW

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Schedule B (Form 990) (2021)

Employer identification number

UNIVERSITY, INC. 13-1568923						
Organization type (check one):						
ilers of: Section:						
Form 990 or 990-EZ X 501(c)(3) (enter number) organization						
	4947(a)(1) nonexempt charitable trust not treated as a private foundation					
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundation					
	501(c)(3) taxable private foundation					
• •	s covered by the General Rule or a Special Rule. (7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule	e. See instructions.				
General Rule						
	n filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling one contributor. Complete Parts I and II. See instructions for determining a contributor's	•				
Special Rules						
For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must nswer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify nat it doesn't meet the filing requirements of Schedule B (Form 990).						

Schedule B (Form 990) (2021)

Name of organization

AMERICAN FRIENDS OF HEBREW

UNIVERSITY, INC.

Employer identification number

13-1568923

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
1		\$ 11,000,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
2		\$ 3,175,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
3		\$ 10,000,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
4		\$ 3,000,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
5		\$ 2,507,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution		
6		\$ 1,450,000. Person X Payroll Noncash (Complete Part II for noncash contributions.)		

Schedule B (Form 990) (2021)

Name of organization

AMERICAN FRIENDS OF HEBREW

UNIVERSITY, INC.

Employer identification number

13-1568923

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	Name, address, and Zir + +	\$\$.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) Total contributions	(d)
No.	Name, address, and ZIP + 4	\$	Person Payroll Complete Part II for noncash contributions.
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions \$\$	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Name, aud 655, and ZIF 7 7	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
No.	Name, auu ess, anu ZIP + 4	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

AMERICAN FRIENDS OF HEBREW

UNIVERSITY, INC.

Employer identification number

13-1568923

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\ \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Schedule B (Form 990) (2021) Page **4**

Name of organization **Employer identification number** AMERICAN FRIENDS OF HEBREW UNIVERSITY, INC. 13-1568923 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization UNIVERSITY, INC.

AMERICAN FRIENDS OF HEBREW

Employer identification number 13-1568923

Pai	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		Accounts. Complete if the
	organization answered Tes on Form 556, Farthy, line	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	2	
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		_
4	Aggregate value at end of year	250,043.	_
5	Did the organization inform all donors and donor advisors in w		funds
Ŭ	are the organization's property, subject to the organization's e	-	
6	Did the organization inform all grantees, donors, and donor ac		
Ū	for charitable purposes and not for the benefit of the donor or		
Par			
1	Purpose(s) of conservation easements held by the organizatio	n (check all that apply).	
	Preservation of land for public use (for example, recreat	` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` ` `	historically important land area
	Protection of natural habitat	Preservation of a	certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic stru	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired at	fter 7/25/06, and not on a historic structure	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele		
	year ▶		
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing conserv	vation easements during the year
	—		
7	Amount of expenses incurred in monitoring, inspecting, handl	ing of violations, and enforcing conservation	n easements during the year
_	\$		
8	Does each conservation easement reported on line 2(d) above		
_	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	•	
	balance sheet, and include, if applicable, the text of the footnot	ote to the organization's financial statement	s that describes the
Par	organization's accounting for conservation easements. rt III Organizations Maintaining Collections of	Art. Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes" on Form		
	If the organization elected, as permitted under FASB ASC 958		halance sheet works
ıu	of art, historical treasures, or other similar assets held for publi	•	
	service, provide in Part XIII the text of the footnote to its finance	, ,	icialies of public
h	If the organization elected, as permitted under FASB ASC 958		ance sheet works of
-	art, historical treasures, or other similar assets held for public	•	
	provide the following amounts relating to these items:	,, - , -	[
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical trea		
-	the following amounts required to be reported under FASB AS	· · · · · · · · · · · · · · · · · · ·	
а	Revenue included on Form 990, Part VIII, line 1	_	> \$
	Assets included in Form 990, Part X		
	For Paperwork Reduction Act Notice, see the Instructions		Schedule D (Form 990) 2021

132051 10-28-21

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining C	ollections of Art	t, Historical Tre	asures, or Oth	er Simila	ır Assets	(contin	ued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant	use of its			
	collection items (check all that apply):								
а	Public exhibition	d	Loan or exc	hange program					
b	Scholarly research	е	Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	n how they further th	e organization's exe	empt purpo	ose in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations o	of art, historical treas	sures, or other simila	ar assets				
	to be sold to raise funds rather than to be ma						Yes		No
Par	t IV Escrow and Custodial Arrang		ete if the organizatio	n answered "Yes" o	n Form 99	0, Part IV,	ine 9, or		
	reported an amount on Form 990, Par	rt X, line 21.							
1a	Is the organization an agent, trustee, custodi	an or other intermed	iary for contributions	s or other assets no	t included		_		
	on Form 990, Part X?					L	Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:			1			
							Amount		
С	Beginning balance				1c				
d	Additions during the year				1d				
е	Distributions during the year				1e				
f	Ending balance				1f	L	_		
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for escrow or cu	stodial account liab	oility?	L	Yes		No
	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has been	orovided on Part XII	<u> </u>				
Par	t V Endowment Funds. Complete i								<u>. </u>
		(a) Current year	(b) Prior year	(c) Two years back		years back			
	Beginning of year balance	803,340,820.	652,879,613.			143,086.		293,41	
	Contributions	9,498,262.	8,818,935.			055,324.		574,44	
	Net investment earnings, gains, and losses	-132,887,900.	167,655,172.	60,464,829.	. 10,5	976,030.	45,	499,60	94.
	Grants or scholarships								—
е	Other expenditures for facilities	00 205 045	05 040 000	04 005 440		205 04 5			
	and programs	28,326,946.	26,012,900.	24,395,143.	, 23,.	396,817.	22,	224,3	<u>. 6 . </u>
f	Administrative expenses	554 504 005	222 242 222	650 050 640	500		500	1 1 2 2 2	
g	End of year balance		803,340,820.		, 609,	777,623.	609,	143,08	<u>.</u>
2	Provide the estimated percentage of the curr	•) held as:					
	Board designated or quasi-endowment	.4100	_%						
	Permanent endowment 87.5300	%							
С	Term endowment 12.0600								
	The percentages on lines 2a, 2b, and 2c show	•							
За	Are there endowment funds not in the posse	ssion of the organiza	tion that are held an	id administered for	the organiz	ation	Г	Yes I	
	by:								40
	(i) Unrelated organizations						3a(i)	X	
	(ii) Related organizations						3a(ii)	- -	
b	If "Yes" on line 3a(ii), are the related organiza						3b		—
Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		wment tunas.						
	Complete if the organization answere		Part IV line 11a S	ee Form 990 Part)	(line 10				
	Description of property	(a) Cost or o		i	Accumulat	ed	(d) Book	value	—
	Description of property	basis (investn	, , , , , , , , , , , , , , , , , , , ,	1 ' '	lepreciation		(u) book	value	
10	Land	`	1,799.	(-3.3.)		-		394,79	
	Land		0,216.					520,21	
	Buildings Leasehold improvements		,	21,718.	21	,197.			21.
		I		320,378.		,213.		44,16	
	Equipment Other			673,975.		,225.		559,75	
	Other		V ookumn (D) lin = 11					519,45	
iota	- Add iiiles Ta tillough Te. (Column (a) must e	<u>quai roiiii 990, Part .</u>	A. COIUITIII (B), IINE T	<i>JC.,</i> J			-,	,	<u> </u>

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021 UNIVERSITY, INC.		13-1568923 Page 3
Part VII Investments - Other Securities.		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) HEDGE FUNDS	123,608,366.	END-OF-YEAR MARKET VALUE
(B) PRIVATE EQUITY	37,488,742.	END-OF-YEAR MARKET VALUE
(C) VENTURE CAPITAL	26,094,435.	END-OF-YEAR MARKET VALUE
(D) REAL ESTATE	19,523,252.	END-OF-YEAR MARKET VALUE
(E) STATE OF ISRAEL BONDS	264,976.	END-OF-YEAR MARKET VALUE
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	206,979,771.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes" of	on Form 990, Part IV, line 1	1c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) TRUST & SPLIT INT AGREEMENTS	45,024,957.
(2) INT RECEIVABLE & OTHER ASSETS	1,082,099.
(3) OTHER LONG-TERM ASSETS	677,646.
(4) DUE FROM AFHU CH. COMMON FUND	101,059.
(5)	
(6)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	46,885,761.

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) LIABILITY UNDER SPLIT INTEREST AGREEMENT	15,767,534.
(3) POST RETIREMENT BENEFIT OBLIGATIONS	666,639.
(4) DEFERRED RENTAL INCENTIVE	343,225.
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	16,777,398.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ... X

Schedule D (Form 990) 2021

Sche	dule D (Form 990) 2021 UNIVERSITY, INC.			13-156	8923 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With	Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.			
1	Total revenue, gains, and other support per audited financial statements			1	-89,273,953.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-185,658,247.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)		-7,299,285.		
е	Add lines 2a through 2d			2e	-192,957,532.
3	Subtract line 2e from line 1			3	103,683,579.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	723,425.		
b	Other (Describe in Part XIII.)	4b	280,207.		
С	Add lines 4a and 4b			4c	1,003,632.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	104,687,211.
Par	t XII Reconciliation of Expenses per Audited Financial Statem			Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	a.			
1	Total expenses and losses per audited financial statements			1	82,051,649.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments				
c	Other losses	1 - 1			
d	Other (Describe in Part XIII.)	—			
e	Add lines 2a through 2d	· ·		2e	0.
3	Subtract line 2e from line 1			3	82,051,649.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
-		4a	723,425.		
a	Investment expenses not included on Form 990, Part VIII, line 7b		280,207.	-	
	Other (Describe in Part XIII.)			4-	1,003,632.
_	Add lines 4a and 4b			4c	83,055,281.
5 Par	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) t XIII Supplemental Information.			5	03,033,201.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Par	t IV lines 1h	and 2h: Part V line /	· Dart Y lir	o 2: Part YI
	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	•	,	, rait A, iii	le 2, Fait Ai,
111163	zu and 45, and Fart Air, lines zu and 45. Also complete this part to provide any ad-	uitional linon	nation.		
PART	V, LINE 4:				
	V, BIND 4.				
ENDO	WMENTS FUNDS				
	THE TOTAL				
THE	AMERICAN FRIENDS OF HEBREW UNIVERSITY HOLDS AN ENDOWMENT FOR	тне			
	INDICATE TAXABLE OF INDICATE OUT AND THE INDICATE OF				
PURP	OSE OF GENERATING INCOME THAT WILL ULTIMATELY BE USED TO SUPP	PORT THE			
	ODE OF CHARACTERS INCOME THAT WILL STITUTED DE SOLD TO BOTH				
HEBR	EW UNIVERSITY'S EDUCATIONAL MISSION.				
	21 ONLY EMBELL B EDUCATION IN INDUCTION.				
PART	X, LINE 2:				
	n, 2102 2.				
TNCC	ME TAXES				
11100					
THE	ORGANIZATION FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING H	FOR			
UNCE	RTAINTY IN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A T	rax			
RETU	RN, INCLUDING ISSUES RELATING TO FINANCIAL STATEMENT RECOGNIT	TION AND			
MEAS	UREMENT. THIS GUIDANCE PROVIDES THAT THE TAX EFFECTS FROM AN				

UNIVERSITY, INC.

Schedule D (Form 990) 2021 SNIVERSIII, INC.		13-1300923	Page 5
Part XIII Supplemental Information (continued)			
UNCERTAIN TAX POSITION CAN BE RECOGNIZED IN THE CONSOLIDAT	ED FINANCIAL		
STATEMENTS ONLY IF THE POSITION IS "MORE-LIKELY-THAN-NOT"	TO BE SUSTAINED		
IF THE POSITION WERE TO BE CHALLENGED BY A TAXING AUTHORIT	Y. THE		
ASSESSMENT OF THE TAX POSITION IS BASED SOLELY ON THE TECH	INICAL MERITS OF		
THE POSITION, WITHOUT THE REGARD TO THE LIKELIHOOD THAT THE	IE TAX POSITION		
MAY BE CHALLENGED.			
THE ORGANIZATION IS EXEMPT FROM INCOME TAX UNDER INTERNAL	REVENUE CODE		
SECTION 501(C)(3), THOUGH IT IS SUBJECT TO TAX ON INCOME U	NRELATED TO ITS		
EXEMPT PURPOSE, UNLESS THAT INCOME IS OTHERWISE EXCLUDED E	BY THE CODE. THE		
ORGANIZATION HAS PROCESSES PRESENTLY IN PLACE TO ENSURE TH	E MAINTENANCE OF		
ITS TAX-EXEMPT STATUS; TO IDENTIFY AND REPORT UNRELATED IN	ICOME; TO		
DETERMINE ITS FILING AND TAX OBLIGATIONS IN JURISDICTIONS	FOR WHICH IT HAS		
NEXUS; AND TO IDENTIFY AND EVALUATE OTHER MATTERS THAT MAY	BE CONSIDERED		
TAX POSITIONS. THE ORGANIZATION HAS DETERMINED THAT THERE	ARE NO MATERIAL		
UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLO	SURE IN THE		
CONSOLIDATED FINANCIAL STATEMENTS.			
PART XI, LINE 2D - OTHER ADJUSTMENTS:			
CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENT	-5,470,931.		
CHANGES IN ASSETS OF TRUSTS AND OTHER SPLIT-INTEREST AGREE	EMENTS		
HELD BY OTHERS	-3,467,844.		
GAIN IN APPRAISED VALUE OF LAND DONATED TO HEBREW			
UNIVERSITY	1,639,490.		
TOTAL TO SCHEDULE D, PART XI, LINE 2D	-7,299,285.		
PART XI, LINE 4B - OTHER ADJUSTMENTS:			
EXPENSES RECLASSED TO OFFSET PART IX	280,207.	Schedule D (Form	990) 2021
		CoCadio D (i Oili	. 555, 2021

UNIVERSITY, INC.

Schedule D (Form 990) 2021 SNIVERSIII, INC.	13-1300923	Page 5
Part XIII Supplemental Information (continued)		
PART XII, LINE 4B - OTHER ADJUSTMENTS:		
EXPENSES RECLASSED TO OFFSET PART IX 280,207.		
SCHEDULE D, PART XI & XII		
CONSOLIDATED FINANCIAL STATEMENTS		
AMERICAN FRIENDS OF HEBREW UNIVERSITY RECEIVES CONSOLIDATED FINANCIAL		
STATEMENTS THAT INCLUDE THE ACTIVITIES OF A RELATED ORGANIZATION, AMERICAN		
FRIENDS OF HEBREW UNIVERSITY CHARITABLE COMMON FUND ("CCF"). CCF FILES ITS		
OWN STANDALONE FORM 990-PF AND, ACCORDINGLY, ITS ACTIVITIES ARE NOT		
INCLUDED IN THE SCHEDULE D RECONCILIATION. THE RECONCILIATIONS IN PART XI		
& XII RECONCILE BACK TO AFHU'S STANDALONE ACTIVITY IN THE AUDITED		
FINANCIAL STATEMENTS.		
SCHEDULE D, PART I		
AFHU IS PROVIDING ADDITIONAL DETAIL ON ITS DONOR ADVISED FUNDS SINCE THE		
IRS PROVIDED SCHEDULE DOES NOT ACCURATELY REFLECT THE TRANSACTIONS IN THE		
CURRENT YEAR (WHICH ARE REPORTED ON LINE 3).		
BEGINNING YEAR BALANCE \$248,490		
INCOME AND DIVIDENDS \$1,553		
END OF YEAR BALANCE \$250,043		

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization	Employer identification number					
AMERICAN FRIENDS OF HE	BREW					
UNIVERSITY, INC. Part I General Information	motion on A	ativitiaa Out	side the United States. Comple		13-1568923	
Form 990, Part IV		ctivities Out	side the Officed States. Comple	ete if the organ	ization answered "	Yes" on
		n maintain recor	ds to substantiate the amount of its gra	nts and other:	assistance	
-	•		the selection criteria used to award the			Yes X No
,	3	,				
2 For grantmakers. Desc	ribe in Part V the	e organization's	procedures for monitoring the use of its	grants and ot	her assistance outs	side the
United States.						
			an be duplicated if additional space is n		الد/ من لم ماهمنا بالنب	(s) Tatal
(a) Region	(b) Number of offices	(c) Number of employees, agents, and	(d) Activities conducted in the region (by type) (such as, fundraising, pro-		vity listed in (d) gram service,	(f) Total expenditures
	in the region	independent contractors	gram services, investments, grants to		e specific type	for and investments
		contractors in the region	recipients located in the region)	of service	(s) in the region	in the region
		u.o.og.o				
MIDDLE EAST AND						
NORTH AFRICA			GRANTMAKING			68,867,081.
CENTRAL AMERICA AND						
THE CARIBBEAN			INVESTMENTS			67,129,148.
						, , , , , , , , , , , , ,
MIDDLE EAST AND						
NORTH AFRICA			INVESTMENTS			10,846,540.
2 a Cubtotal	0	0				146,842,769.
3 a Subtotal b Total from continuation	-	-				+10,012,709.
sheets to Part I	0	0				0.
c Totals (add lines 3a						
and 3b)	0	0				146,842,769.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

UNIVERSITY, INC.

Page 2

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

13-1568923

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST/NORTH						
		AFRICA	GENERAL	68,712,531.	WIRE	0.		
		MIDDLE EAST/NORTH	GENERAL PURPOSES OF					
			SCHOOL	110,809.	 WIRE	0.		
			RESEARCH IN					
			EXPERIMENTAL SURGERY					
		MIDDLE EAST/NORTH						
			FACULTY AND FOR	47,398.	WIRE	0.		
2 Enter total number of	recipient organizatio	ns listed above that are r	recognized as charities by the	foreian country i	recognized as a tax			

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter _______

>	3
>	0

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2021

Part III	Grants and Other Assistance to Individuals Outside the United States.	. Complete if the organization answered "Yes" on Form 990, Part IV, line 10			
	Part III can be duplicated if additional space is needed.				

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
							Jule F (Form 990) 2021

13-1568923

UNIVERSITY, INC. Schedule F (Form 990) 2021 Part IV | Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X Yes	☐ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Yes	☐ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2021

13-1568923

Part V Supplemental Information				
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c)				
(estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.				
PART I, LINE 2:				
ACTIVITIES OUTSIDE THE UNITED STATES				
THE AMERICAN FRIENDS OF THE HEBREW UNIVERSITY EMPLOYS THE SERVICES OF A				
CPA FIRM TO VERIFY THAT GRANTS TO THE HEBREW UNIVERSITY ARE SPENT FOR THE				
PURPOSES FOR WHICH THE DONOR INTENDED.				
PART II, COLUMN (D):				
REGION: MIDDLE EAST/NORTH AFRICA				
(D) PURPOSE OF GRANT: RESEARCH IN EXPERIMENTAL SURGERY BY THE MEDICAL				
FACULTY AND FOR LECTURESHIP				
FORM 990, SCHEDULE F, PART IV				
THE AMERICAN FRIENDS OF HEBREW UNIVERSITY (AFHU) INVESTS DIRECTLY IN				
VARIOUS ALTERNATIVE INVESTMENTS THAT MAY BE ORGANIZED AS EITHER FOREIGN				
CORPORATIONS OR FOREIGN PARTNERSHIPS; IT, LIKEWISE, INVESTS IN DOMESTIC				
LIMITED PARTNERSHIPS THAT MAY, IN TURN, INVEST IN FOREIGN CORPORATIONS				
OR PARTNERSHIPS. NEVERTHELESS, AFHU'S INVESTMENT ACTIVITIES MAY NOT				
REACH THE THRESHOLDS REQUIRED FOR THE FILING OF FORMS 926, 5471, 8621,				
OR 8865. TO THE EXTENT THAT AFHU IS REQUIRED TO COMPLETE ONE (OR MORE)				
OF THESE FOREIGN FORMS, IT IS FILED WITH AFHU'S FORM 990-T FILING.				

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

AMERICAN FRIENDS OF HEBREW

UNIVERSITY, INC.

Employer identification number

13-1568923

Part I Fundraising Activities required to complete this par	 Complete if the organization answer t. 	ered "Y	'es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
 1 Indicate whether the organization rais a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid indicompensated at least \$5,000 by the 	e X Solicita f X Solicita g X Special or oral agreement with any individual cart VII) or entity in connection with p viduals or entities (fundraisers) pursu	tion of tion of fundra (includ	non-g gover aising ding of onal fo	rovernment grants roment grants events fficers, directors, trus undraising services?	X Yes	
(i) Name and address of individual or entity (fundraiser) (ii) Activity (iii) Activity (iii) Did fundraiser have custody or control of contributions? (iv) Gross receipts from activity (v) Amount paid to (or retained by) fundraiser listed in col. (i) (vi) Amount paid to (or retained by) or organization						
NEAL P. MYERBERG - 179 SHORE		Yes	No			
ROAD, OLD GREENWICH, CT	PLANNED GIVING		Х	880,000.	90,000.	790,000.
FUSE FUNDRAISING - 12355 SUNRISE VALLEY DR STE 240,	DIRECT MAIL SERVICES		х	212,225.	176,735.	35,490.
				1 092 225	266 725	925 490
Total List all states in which the organization or licensing.	on is registered or licensed to solicit o		utions	1,092,225. s or has been notified	it is exempt from re	825,490. gistration
AL,AK,AR,CA,CO,CT,DC,FL,GA,HI,I	L,KS,KY,ME,MD,MA,MI,MN,MS,N	H,NJ	, NM , N	Y,NC,ND		
OH,OK,OR,PA,RI,SC,TN,UT,VA,WA,W	V,WI					
						-

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2021

SEE PART IV FOR CONTINUATIONS

Pa	ırt I	Fundraising Events. Complete if the of fundraising event contributions and groups are the contributions.						
		or idital asing event contributions and give	(a) Event #1	(b) Event #2	(c) Other events	(d) Total events		
			BEL AIR AFFAIR	PALM BEACH SCOPUS	7	(add col. (a) through		
a)			(event type)	(event type)	(total number)	col. (c))		
Revenue	1	Gross receipts	420,785.	297,900.	1,250,266.	1,968,951.		
ш	2	Less: Contributions	337,427.	187,700.	225,000.	750,127.		
	3	Gross income (line 1 minus line 2)	83,358.	110,200.	1,025,266.	1,218,824.		
	4	Cash prizes	0.	0.	0.			
m	5	Noncash prizes	0.	0.	0.			
pense	6	Rent/facility costs	197,007.	44,677.	152,438.	394,122.		
Direct Expenses	7	Food and beverages	737.	28,380.	252,889.	282,006.		
ቯ	8	Entertainment	77,122.	80,100.	47,022.	204,244.		
	9	Other direct expenses	77,536.	165,321.	184,220.	427,077.		
	10	Direct expense summary. Add lines 4 through			>	1,307,449.		
D	11 11 1	Net income summary. Subtract line 10 from li II Gaming. Complete if the organization		. 000 Dort IV line 10 or r		-88,625.		
		\$15,000 on Form 990-EZ, line 6a.	answered fes on Forn	1990, Part IV, line 19, or i	eported more triair			
		* · · · , · · · · · · · · · · · · · · ·	(a) Diama	(b) Pull tabs/instant	(a) Ollo an arasia a	(d) Total gaming (add		
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)		
Revenue	1	Gross revenue						
S	2	Cash prizes						
Direct Expenses	3	Noncash prizes						
Direct E	4	Rent/facility costs						
	5	Other direct expenses						
	Ť	ethor direct expenses	Yes %	Yes %	Yes %			
	6	Volunteer labor	No No	No No	No No			
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		>			
	Net gaming income summary. Subtract line 7 from line 1, column (d)							
9		ter the state(s) in which the organization condu	_	-+-+0		Yes No		
		he organization licensed to conduct gaming ac No," explain:				Yes No		
		To, Oxpiani.						
		re any of the organization's gaming licenses re Yes," explain:			rear?	Yes No		

AMERICAN FRIENDS OF HEBREW

Sch	edule G (Form 990) 2021 UNIVERSITY, INC.	3-1568	923	Page 3
11	Does the organization conduct gaming activities with nonmembers?	\Box	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:			
а	ı The organization's facility	13	а	%
	An outside facility		b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name ▶			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	□	Yes	☐ No
b	o If "Yes," enter the amount of gaming revenue received by the organization 🕨 \$ and the amount			
	of gaming revenue retained by the third party \$\bigs\sum_{			
c	: If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
	Name ▶			
	Name -			
	Gaming manager compensation ▶ \$			
	Description of services provided			
				-
	Director/officer Employee Independent contractor			
	Mandatory distributions:			
а	solution Is the organization required under state law to make charitable distributions from the gaming proceeds to		٦ ٧	
	retain the state gaming license?	∟	∐ Yes	∟∟ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the)		
Da	organization's own exempt activities during the tax year \$\bigset\$ \$\text{supplemental Information.} Provide the explanations required by Part L line 2b, columns (iii) and (v): and	D4 III	l' O	0 - 40 -
Га		Part III,	ıınes 9,	90, 100,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
a a t t	TRULE C. DARM T. LINE OR LICE OF MEN HIGHER DATE HUNDRATCHES			
SCH	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
/ T \	NAME OF THIRD LODD. MILL D. MURDDEDG			
(T)	NAME OF FUNDRAISER: NEAL P. MYERBERG			
<i>(</i> +)	ADDRESS OF TUNDRATOR AND SUCRE DOLD OUR SEPTEMBERS OF ACCURA			
(T)	ADDRESS OF FUNDRAISER: 179 SHORE ROAD, OLD GREENWICH, CT 06870			
/ T \	NAME OF BUNDDATORD. BUGG BUNDDATORNO			
(1)	NAME OF FUNDRAISER: FUSE FUNDRAISING			
(I)	ADDRESS OF FUNDRAISER:			
123	55 SUNRISE VALLEY DR STE 240, RESTON, VA 20191			
	•			

AMERICAN FRIENDS OF HEBREW

Schedule G (Form 990) UNIVERSITY, INC. Part IV Supplemental Information (continued)	13-1568923	Page 4
Part IV Supplemental Information (continued)		

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public

Inspection

AMERICAN FRIENDS OF HEBREW Name of the organization **Employer identification number** UNIVERSITY, INC. 13-1568923 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) BOSTON UNIVERSITY SCHOOL OF STUDENT EXCHANGE PROGRAM MEDICINE - 715 ALBANY STREET -BETWEEN HADASSAH & BOSTON 94-2539545 501(C)(3) UNIVERSITY BOSTON, MA 02118 43,256. 0 MORTON AMSTERDAM CHAIR IN PERIODONTAL PROSTHESIS IN HADASSAH MEDICAL RELIEF THE SCHOOL OF DENTAL ASSOCIATION - 40 WALL STREET - NEW 13-6110872 501(C)(3) 0. MEDICINE. YORK NY 10005 32,056 AMERICAN SOCIETY FOR TECHNION ISRAEL INSTITUTE - 55 EAST 59TH STREET, 14TH FLOOR - NEW YORK, NY ALEXANDER & MARGARET 10022 13-0434195 501(C)(3) 17,398 0 EHRENSTEIN MEMORIAL 3. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 0. Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.

Schedule I (Form 990) 2021

UNIVERSITY, INC.

13-1568923

	Page 2
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Part III can be duplicated if additional space is needed.					
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	dditional information.	
PART I, LINE 2:					
GRANT MONITORING PROCEDURES					
GRANTS MADE WITHIN THE UNITED STATES ARE LIMITED TO	o 501(C)(3) o	RGANIZATIONS			
THAT ARE ACTIVE IN FULFILLING THE CHARITABLE PURPO	SES OF THE AM	IERICAN			
FRIENDS OF HEBREW UNIVERSITY. GRANTS ARE MADE TO S	ELECT CHARITI	ES THAT			
UNDERTAKE PROGRAMMATIC ACTIVITIES SUPPORTING AFHU	AND THUS NO F	URTHER			
MONITORING OF THE GRANTS IS REQUIRED AFTER ISSUANCE	Е.				

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

AMERICAN FRIENDS OF HEBREW UNIVERSITY, INC.

Employer identification number 13-1568923

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		Х
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	<u> </u>
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee			
	Independent compensation consultant Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	<u> </u>
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		
	The organization?	5a		X
b	Any related organization?	5b		
_	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	0-		х
	The organization?	6a		X
a	Any related organization?	6b		_
7	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	7	Х	
۰	not described on lines 5 and 6? If "Yes," describe in Part III Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the	1	**	
8		8		х
0	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	0		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		
	negulations section 33.4930-0(c)?	9		1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

UNIVERSITY, INC.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MISC compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) BETH MCCOY	(i)	510,671.	70,000.	1,777.	39,150.	40,561.	662,159.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) SUZANNE PONSOT	(i)	325,797.	25,000.	0.	26,100.	21,448.	398,345.	0.
EXECUTIVE DIRECTOR - NY REGION	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) ELISSA FISHMAN	(i)	325,367.	25,000.	0.	13,050.	32,362.	395,779.	0.
CHIEF FINANCIAL & OPERATIONS OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) MONICA LOEBL	(i)	312,355.	15,000.	0.	26,100.	16,487.	369,942.	0.
NAT'L DIRECTOR OF DEVELOPMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) EILEEN HUME	(i)	277,029.	25,000.	0.	12,996.	33,912.	348,937.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) SHERI KAUFER	(i)	283,426.	5,000.	0.	38,810.	21,394.	348,630.	0.
EXECUTIVE DIR - WESTERN REGION	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) GLENNYS HUHN	(i)	248,858.	25,000.	0.	22,413.	540.	296,811.	0.
CHIEF HUMAN RESOURCES OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) JUDITH SHENKMAN	(i)	216,400.	5,000.	0.	20,048.	24,825.	266,273.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE CEO EMERITA, BETH MCCOY, RECEIVED A TAX GROSS-UP IN CALENDAR YEAR 2021.

UNIVERSITY, INC.

THE AMOUNT IS INCLUDED ON HER FORM W-2 AND DISCLOSED ON THIS RETURN AS

OTHER REPORTABLE COMPENSATION.

PART I, LINE 4B

CEO EMERITA BETH MCCOY PARTICIPATES IN AFHU'S SECTION 457(F) PLAN. THERE

WAS NO CONTRIBUTION INTO MS. MCCOY'S SECTION 457(F) PLAN IN CALENDAR YEAR

2021.

PART I, LINE 7:

AFHU AUTHORIZED BONUSES TO VARIOUS INDIVIDUALS REPORTED ON THE FORM 990 IN

CALENDAR YEAR 2021 BASED ON EACH HAVING EXCEEDED CERTAIN OBJECTIVE

PERFORMANCE-BASED CRITERIA. BONUSES ARE RECOMMENDED BY THE CEO AND CHIEF

HUMAN RESOURCES OFFICER TO THE COMPENSATION COMMITTEE OF THE BOARD OF

DIRECTORS WHERE SUCH RECOMMENDATIONS ARE DOCUMENTED IN COMMITTEE MEETING

MINUTES BEFORE ULTIMATELY BEING AUTHORIZED FOR APPROVAL. NO OFFICER HAS

INPUT INTO THE AWARDING OF HIS, HER OR THEIR OWN BONUS.

UNIVERSITY, INC.

Page 3

SCHEDULE L

Department of the Treasury Internal Revenue Service

(Form 990)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open To Public Inspection

Name of the				NDS OF HEBRE	W						1 '	•	ident	ificati	on nu	mber
D. II		NIVERSITY										3-156				
Part I	Excess Bene															
	Complete if the							e 25a or 25b	o, or	Form 990-EZ, Pa	art V, I	ine 40	b.			
1 (a) Nar	ne of disqualified p	person	(b) R	Relationship bety			lified	(6	c) De	escription of tran	sactio	ın		(d)	Corre	cted?
(u) (v a)		5015011		person and or	ganıza	ation			0, DC			···		Y	es	No
	the amount of tax i	incurred by t	the or	rganization mana	agers	or disc	qualified	persons dur	ing t	he year under						
												S				
3 Enter	the amount of tax,	if any, on lin	ie 2, a	above, reimburs	ed by	the or	ganizatio	on				> \$				
Dort II	Loans to and	Nor Erom	lote	orantad Dara	2000											
Part II																
	Complete if the	ū					, Part V,	line 38a or F	orm	990, Part IV, line	e 26; (or if th	e orga	nizatio	n	
	reported an amo				1		T		Τ				(h) Ap	nroved	63.16	
) Name of ested person	(b) Relation with organiz		(c) Purpose of loan	fron	an to or	(~)	Original oal amount	(f)	Balance due) In ault?	by bo	ard or	, (i) v	/ritten ement?
IIILEIK	esteu person	With Organiz	انانانانا.	Orloan		zation?	┨	Jai amount					cómm			1
					То	From			₩		Yes	No	Yes	No	Yes	No
									-							
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Total		-*	<u></u>	- C'1' 1 - 1 - 1				> \$								
Part III	Grants or As			•												
	Complete if the		answ	vered "Yes" on F	orm 9	90, Pa	T									
(a) N	ame of interested p	person	((b) Relationship				Amount of		(d) Type) Purp		f
				interested pers		d	*	ssistance		assistan	ce		•	assista	ance	
			_	the organiza	atiOH											
			_													
			_													
			_									_				
			_													

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990) 2021

UNIVERSITY, INC.

			(d) Description of	(e) Sha	aring of
Complete if the organization answered (a) Name of interested person MICHAEL KURTZ Part V Supplemental Information. Provide additional information for responsible addition	person and the organization	transaction	transaction	organiz rever	zation's nues?
				transaction revenue	No
MICHAEL KURTZ	BOARD MEMBER	line 28a, 28b, or 28c. Interested zation (c) Amount of transaction (d) Description of transaction (e) Shorgani reversaction (for transaction	Х		
	BOARD MEMBER 37,181. INV MGMT BOARD MEMBER 37,181. INV MGMT Deplemental Information. Wide additional information for responses to questions on Schedule L (see instructions).				
					-
					
Part V Supplemental Information.			,		
	sponses to questions on Schedule L (see ir	nstructions).			
SCHEDULE L, PART VI					
AFHU HOLDS AN INVESTMENT IN UPPER LE	FT WEALTH MANAGEMENT, WITH AN				
APPROXIMATE FMV OF \$10,739,572 WHICH	IS UNDER THE CONTROL OF A FAMIL	'A			
MEMBER OF BOARD MEMBER, MICHAEL KURT	Z. AFHU PAID THE FIRM \$37,181 IN	Ī			
INVESTMENT MANAGEMENT FEES IN THE FI	SCAL YEAR ENDING SEPTEMBER 30,				
2022					
2022.					

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

13-1568923

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

AMERICAN FRIENDS OF HEBREW Employer identification number UNIVERSITY, INC.

Par	t I Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu		•	
1	Art - Works of art			, ,				
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	38	1,187,607.	COST OR SALE PRIC	E		
10	Securities - Closely held stock							
11	Securities - Partnership, LLC, or							
	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts		2	1 026	COCH OD CALL DDIO	N.D.		
25	Other (STATE OF ISRA)	Х	2	1,036.	COST OR SALE PRIC	.E		
26 27	Other ()							
27 20	Other ()							
<u>28</u> 29	Other () Number of Forms 8283 received by the organiza	otion during	the tay year for a	ontributions				
23	for which the organization completed Form 828	_	•					
	To which the organization completed form 020	o, rait v, D	onee Acknowledge	ement 29			Yes	No
30a	During the year, did the organization receive by	contributio	n any property rep	orted in Part I lines 1 throug	h 28_that it		103	140
oou	must hold for at least three years from the date							
	exempt purposes for the entire holding period?			William troquilou to be uc		30a		Х
b	If "Yes," describe the arrangement in Part II.					000		
31	Does the organization have a gift acceptance po	olicy that re	quires the review o	of any nonstandard contribut	ions?	31	х	
	Does the organization hire or use third parties o				***************************************			
	contributions?		_			32a	х	
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in co	olumn (c) for	a type of property	for which column (a) is chec	ked,			
	describe in Part II.							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

Schedule M (Form 990) 2021

SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

Name of the organization

AMERICAN FRIENDS OF HEBREW UNIVERSITY INC.

Employer identification number 13-1568923

GENERAL EXPLANATORY STATEMENT REGARDING THE COVID-19 IMPACT ON THE ORGANIZATION TO MITIGATE THE DEVASTATING ECONOMIC EFFECTS OF THE PANDEMIC AFHU PARTICIPATED IN THE SMALL BUSINESS ADMINISTRATION'S PAYCHECK PROTECTION PROGRAM AND RECEIVED A FORGIVABLE LOAN IN THE AMOUNT OF \$1,200,000. THIS LOAN WAS FORGIVEN IN NOVEMBER OF 2021 AND IS REPORTED AS GOVERNMENTAL GRANT REVENUE IN FORM 990, PART VIII, LINE 1(E) ON THIS YEAR'S FORM 990. FORM 990, PART III, LINE 1 - ORGANIZATION'S MISSION AMERICAN FRIENDS OF THE HEBREW UNIVERSITY (AFHU) IS A NATIONAL NOT-FOR-PROFIT ORGANIZATION IN SUPPORT OF THE HEBREW UNIVERSITY OF JERUSALEM, ISRAEL'S FOREMOST CENTER OF HIGHER EDUCATION AND RESEARCH. FORGING A MEANINGFUL PARTNERSHIP BETWEEN AMERICA AND THE PEOPLE OF ISRAEL. AFHU HELPS TO ENSURE THE NATION'S WELL BEING BY NURTURING ISRAEL'S GREATEST ASSET: THE INTELLECTUAL STRENGTH OF ITS PEOPLE. AFHU'S CULTURAL AND EDUCATIONAL PROGRAMS ATTRACT PEOPLE FROM ALL WALKS OF LIFE, INCLUDING THE HEBREW UNIVERSITY AND ROTHBERG INTERNATIONAL SCHOOL ALUMNI, AMERICAN SCHOLARS AND SCIENTISTS, AND THE GENERAL U.S. PUBLIC. THESE PROGRAMS, AS WELL AS AFHU MISSIONS TO ISRAEL AND THE HEBREW UNIVERSITY PROMOTE GREATER UNDERSTANDING OF THE UNIVERSITY'S CONTRIBUTIONS IN FIELDS RANGING FROM TECHNOLOGY, MEDICINE AND LAW TO AGRICULTURE PUBLIC POLICY AND JEWISH STUDIES. FOUNDED BY THE AMERICAN PHILANTHROPIST, FELIX M. WARBURG IN 1925, AFHU HAS BEEN A CENTRAL FORCE IN HEBREW UNIVERSITY'S RISE TO INTERNATIONAL PROMINENCE,

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2 Name of the organization AMERICAN FRIENDS OF HEBREW **Employer identification number** UNIVERSITY, INC. 13-1568923 TODAY, AFHU IS PART OF AN INTERNATIONAL SOCIETY OF FRIENDS ORGANIZATIONS SPANNING MORE THAN 25 COUNTRIES. THE SUPPORT OF DONORS ENABLES AMERICAN FRIENDS OF THE HEBREW UNIVERSITY TO PROVIDE FUNDING TO HEBREW UNIVERSITY TO RECRUIT AND RETAIN OUTSTANDING FACULTY, BUILD TEACHING AND RESEARCH FACILITIES, PROVIDE STUDENT SCHOLARSHIPS, ADVANCE RESEARCH AND FURTHER REGIONAL AND INTERNATIONAL PEACE AND PLURALISM. FORM 990, PART VI, SECTION A, LINE 2: ROBERTA BOGEN, DIRECTOR AND STANLEY M. BOGEN, DIRECTOR HAVE A FAMILY RELATIONSHIP. JANE FEINSTEIN, DIRECTOR AND PETER FEINSTEIN, DIRECTOR HAVE A FAMILY RELATIONSHIP. KEN STEIN, VICE PRESIDENT AND ERIC STEIN, PRESIDENT OF THE SAN FRANCISCO REGIONAL BOARD HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

990 REVIEW PROCESS

THE ORGANIZATION'S FORM 990 WAS PREPARED BY A NATIONAL ACCOUNTING FIRM IN

CONJUNCTION WITH THE ORGANIZATION'S FINANCE DEPARTMENT. IN APRIL OF 2022,

THE ORGANIZATION'S OUTSIDE ACCOUNTING FIRM PRESENTED THE FORM 990 TO THE

AUDIT COMMITTEE OF THE BOARD OF DIRECTORS TO ENABLE THEM TO FULFILL THEIR

DUE DILIGENCE AND OVERSIGHT RESPONSIBILITIES. ONCE APPROVED FOR FILING BY

THE AUDIT COMMITTEE, THE FORM 990 IS MADE AVAILABLE TO THE ENTIRE BOARD OF

DIRECTORS PRIOR TO ITS FILING WITH THE INTERNAL REVENUE SERVICE.

<u>Schedule O (Form 990) 2021</u>

Name of the organization AMERICAN FRIENDS OF HEBREW **Employer identification number** UNIVERSITY, INC. 13-1568923 FORM 990, PART VI, SECTION B, LINE 12C: CONFLICT OF INTEREST POLICY MONITORING AND ENFORCEMENT EACH OFFICER, DIRECTOR, TRUSTEE AND KEY EMPLOYEE OF THE ORGANIZATION IS REQUIRED TO ANNUALLY DISCLOSE ANY CONFLICTS OF INTEREST THAT ARISE BY VIRTUE OF THEIR EMPLOYMENT, BOARD SERVICE, OR POSITION WITH THE ORGANIZATION. THE ORGANIZATION MONITORS COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY THROUGH AN ANNUAL QUESTIONNAIRE/DISCLOSURE STATEMENT THAT IS DISTRIBUTED TO THESE INDIVIDUALS. THE PRESIDENT HAS THE AUTHORITY TO MONITOR THE CONFLICTS OF INTEREST QUESTIONNAIRES AND REPORT THE FINDINGS TO THE BOARD OF DIRECTORS. CONFLICTS, WHEN THEY ARISE, ARE INVESTIGATED IMMEDIATELY. FORM 990, PART VI, SECTION B, LINE 15: PROCESS FOR DETERMINING COMPENSATION ALL BONUS/SALARY RECOMMENDATIONS FOR THE CHIEF EXECUTIVE OFFICER ARE DETERMINED BY THE COMPENSATION COMMITTEE WHICH IS COMPRISED OF THE PRESIDENT TREASURER AND CHAIRMAN OF THE BOARD. THE COMPENSATION COMMITTEE THEN MAKES A RECOMMENDATION TO THE EXECUTIVE COMMITTEE FOR APPROVAL. THE EXECUTIVE COMMITTEE IS COMPRISED OF THE ABOVE-MENTIONED 3 BOARD MEMBERS AND AN ADDITIONAL 17 BOARD MEMBERS. THE FINAL APPROVAL RESTS WITH THE EXECUTIVE COMMITTEE. ALL BONUS/SALARY RECOMMENDATIONS FOR ALL OTHER OFFICERS AND KEY EMPLOYEES ARE MADE BY THE CHIEF EXECUTIVE OFFICER TO THE COMPENSATION COMMITTEE, WHO ULTIMATELY MAKES A RECOMMENDATION TO THE EXECUTIVE COMMITTEE. THE FINAL APPROVAL RESTS WITH THE EXECUTIVE COMMITTEE. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

Schedule O (Form 990) 2021

AL, AK, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NY, NC, ND

Schedule O (Form 990) 2021 Page 2

AMERICAN FRIENDS OF HEBREW **Employer identification number** Name of the organization UNIVERSITY, INC. 13-1568923 OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI FORM 990, PART VI, SECTION C, LINE 19: DISCLOSURE OF DOCUMENTS THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC BY RETAINING A COPY AT ITS PLACE OF BUSINESS. THE FORM 990 IS LIKEWISE PUBLISHED ON THE INTERNET AT WWW.GUIDESTAR.ORG AND ON THE ORGANIZATION'S WEBSITE, WWW.AFHU.ORG. THE ORGANIZATION'S FINANCIAL STATEMENTS, GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE MADE AVAILABLE UPON REQUEST. THE AUDITED FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE ORGANIZATION'S WEBSITE. FORM 990, PART VII - BOARD RELATIONSHIPS AFHU HOLDS MARKETABLE SECURITIES WITH AN APPROXIMATE VALUE OF \$2,645,299 IN A NON-POOLED ENDOWMENT FUND WHICH IS UNDER THE CONTROL OF THE DONOR AND BOARD MEMBER STANLEY BOGEN. AFHU DOES NOT PAY ANY INVESTMENT MANAGEMENT FEES TO MR. BOGEN'S INVESTMENT FIRM; ACCORDINGLY THIS TRANSACTION DOES NOT NEED TO BE DISCLOSED ON FORM 990. SCHEDULE L. IN THE INTERESTS OF FULL DISCLOSURE. AFHU IS REPORTING THIS RELATIONSHIP ON ITS FORM 990. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENT -5,470,931. CHANGES IN ASSETS OF TRUSTS AND OTHER SPLIT-INTEREST AGREEMENTS -3,467,844. INTERCOMPANY PAYABLE 78,649.

GAIN IN APPRAISED VALUE OF LAND DONATED TO HEBREW

Schedule O (Form 990) 2021		Page 2
Name of the organization AMERICAN FRIENDS OF HEBREW UNIVERSITY, INC.		Employer identification number 13-1568923
JNIVERSITY	1,639,490.	
PENSION RELATED EXPENSES OTHER THAN NET PERIOD PENSION COST	3.	
ROUNDING	54.	
TOTAL TO FORM 990, PART XI, LINE 9	-7,220,579.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

rm000 for instructions and the latest information

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

AMERICAN FRIENDS OF HEBREW UNIVERSITY, INC.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 13-1568923

(a)	(b)	(c)	(d)	(e)	(f)
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controllin entity

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		g) 512(b)(13) rolled ity?
				501(c)(3))		Yes	No
AFHU CHARITABLE COMMON FUND - 13-3525587							İ
ONE BATTERY PARK PLAZA							1
NEW YORK, NY 10004	DONOR ADVISED	NEW YORK	501(C)(3)	PRIVATE FDN	AFHU	х	
HEBREW UNIVERSITY OF JERUSALEM - 23-7285905							
MT SCOPUS CAMPUS							
JERUSALEM, ISRAEL 91905	EDUCATION	ISRAEL	501(C)(3)	SCHOOL	N/A		Х
	-						
							<u> </u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	h) nortionate ations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General of managin partner? Yes No	(k) Percentage ownership

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?
		country)		,				Yes	No
	-								
CHARITABLE REMAINDER ANNUITY TRUST (6)	INVESTMENT	NY	AFHU				100%	х	
CHARITABLE REMAINDER UNITRUST (13)	INVESTMENT	NY	AFHU				100%	х	
	_								
	-								
									
	1								

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a		X				
b	b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s)										
С	Gift, grant, or capital contribution from related organization(s)				1c		Х				
	Loans or loan guarantees to or for related organization(s)				1d		Х				
	Loans or loan guarantees by related organization(s)				1e		X				
f	Dividends from related organization(s)				1f		Х				
g	Sale of assets to related organization(s)				1g		Х				
h	Purchase of assets from related organization(s)				1h		Х				
i	Exchange of assets with related organization(s)				1i		Х				
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X				
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х				
- 1	Performance of services or membership or fundraising solicitations for related organizations	ition(s)			11	Х					
	m Performance of services or membership or fundraising solicitations by related organization(s)										
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)										
	o Sharing of paid employees with related organization(s)										
р	p Reimbursement paid to related organization(s) for expenses										
q	q Reimbursement paid by related organization(s) for expenses										
r	Other transfer of cash or property to related organization(s)				1r		Х				
	Other transfer of cash or property from related organization(s)				1s		Х				
2	If the answer to any of the above is "Yes," see the instructions for information on who n										
	(a)	(b)	(c)	(d)							
	(a) Name of related organization	Transaction	Amount involved	Method of determining amount investigation	olved						
		type (a-s)									
<u>(1)</u>											
<u>(2)</u>											
(3)											
<u>(4)</u>											
<u>(5)</u>											
(6)											
132163	11-17-21			Schedule I	R (Forn	n 990)	2021				

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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.? Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionat allocatio	Code V-UBI amount in box 2 of Schedule K-	General of managing partner? Yes No	(k) Percentage ownership

Schedule R (Form 990) 2021