

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - CONTINUED

**September 30, 2021,
with summarized comparative information for 2020**

The Organization uses the NAV to determine the fair value of all the underlying investments which: (a) do not have a readily determinable fair value; and (b) prepare their investees' financial statements consistent with the measurement principles of an investment company or have the attributes of an investment company. Per the accounting standard governing NAV as a practical expedient, the following table lists investments in other companies by major category as of September 30, 2021 and 2020 (in thousands):

2021					
Type	NAV in Funds	# of Funds	Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions
Private equity ^(a)	\$ 15,033	5	\$ 18,816	N/A	Not permitted to withdraw from partnership
Venture capital ^(b)	26,126	6	14,400	N/A	Not permitted to withdraw from partnership
Private equity invested in real estate ^(c)	12,100	5	21,384	N/A	Not permitted to withdraw from partnership
Hedge funds ^(d)	<u>123,271</u>	8	<u>4,196</u>	30-95 days' notice and annual/ quarterly redemptions	Various
	<u>\$ 176,530</u>		<u>\$ 58,796</u>		

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Type	2020				
	NAV in Funds	# of Funds	Amount of Unfunded Commitments	Redemption Terms	Redemption Restrictions
Private equity ^(a)	\$ 5,942	7	\$ 8,989	N/A	Not permitted to withdraw from partnership
Venture capital ^(b)	9,199	4	10,344	N/A	Not permitted to withdraw from partnership
Private equity invested in real estate ^(c)	7,484	5	24,696	N/A	Not permitted to withdraw from partnership
Hedge funds ^(d)	72,608	6	1,927	60-95 days' notice and annual/quarterly redemptions	Various
	<u>\$ 95,233</u>		<u>\$ 45,956</u>		

The following lists investments by major category:

- (a) Privately held investments with a variety of strategies, market segments, geographies and market caps with the objective of obtaining long-term growth, primarily equity securities and warrants that are not actively traded.
- (b) Privately held investments in emerging growth company funds with a variety of strategies, market segments and geographies. Primarily equity securities that are not actively traded.
- (c) Privately held investments in real estate funds with a variety of strategies, market segments and geographies (primarily US) with the objective of cash flowing investments and opportunistic investments with upside potential. Combination of equity and debt instruments.
- (d) Limited and general partnerships, unit trusts or hedge funds with variety of investment strategies including the private and public debt and equity markets both domestic and international.

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Investment return comprises interest, dividends, and realized and unrealized gains and losses. Return for the years ended September 30, 2021 and 2020 consisted of the following (in thousands):

	Without Donor Restriction	With Donor Restriction	2021 Total	2020 Total
Interest and dividends	\$ 437	\$ 8,352	\$ 8,789	\$ 10,760
Net realized gains on sale of Investments	36	55,551	55,587	71,920
Net unrealized gains on investments	<u>1,394</u>	<u>113,363</u>	<u>114,758</u>	<u>(14,253)</u>
Total investment gains	1,867	177,266	179,134	68,427
Investment return used for operations	<u>(437)</u>	<u>(31,563)</u>	<u>(32,000)</u>	<u>(30,406)</u>
Net investment return, in excess of amounts used for operations	<u>\$ 1,430</u>	<u>\$ 145,703</u>	<u>\$ 147,133</u>	<u>\$ 38,021</u>

The Organization's spending policy states distributions from all endowment funds, if not otherwise limited, shall be limited to 4% for fiscal years 2021 and 2020.

For fiscal 2021 and 2020, \$1,142,000 and \$377,000, respectively, of investment advisory and custodial fees were netted against investment income.

NOTE 6 - SPLIT-INTEREST AGREEMENTS

The Organization is a beneficiary under certain split-interest agreements in which the donor has established a charitable remainder unitrust, annuity trust or charitable gift annuity with specified distributions to be made over the term of the trust to the donor and/or other beneficiaries. The Organization manages and invests these assets on behalf of these beneficiaries until the agreement expires and the assets are distributed. Contribution revenue is recognized at the date the trust or annuity contract is established after recording liabilities for the present value of the estimated future payments expected to be made to the donors and/or other beneficiaries. The liabilities are adjusted annually for changes in the life expectancy of the donor or beneficiary, amortization of the discount and other changes in the estimates of future payments. The discount rate used to value new split-interest agreements ranged from 0.4% to 1.2% and 0.6% to 2.2% for the years ended September 30, 2021 and 2020, respectively. The Organization recorded contributions from new split-interest agreements of approximately \$82,000 and \$632,000 for the years ended September 30, 2021 and 2020, respectively. These amounts are included in contributions in the accompanying consolidated statements of activities. At September 30, 2021 and 2020, the Organization's liabilities under split-interest agreements were classified as Level 3 within the fair value hierarchy as required by US GAAP for fair value measurement (see Note 2).

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The following tables summarize the changes in the Organization's Level 3 liabilities under split-interest agreements for the years ended September 30, 2021 and 2020 (in thousands):

	Liability Under Split-Interest Agreements
Balance at September 30, 2020	\$ 17,227
New agreements	113
Payments to annuitants	(1,982)
Terminated contracts	(194)
Change in value due to actuarial valuations	1,946
	<u>17,110</u>
Balance at September 30, 2021	<u>\$ 17,110</u>
	Liability Under Split-Interest Agreements
Balance at September 30, 2019	\$ 16,688
New agreements	1,147
Payments to annuitants	(1,926)
Terminated contracts	(347)
Change in value due to actuarial valuations	1,665
	<u>17,227</u>
Balance at September 30, 2020	<u>\$ 17,227</u>

The following tables summarize investments in split-interest agreements within the fair value hierarchy (see Note 2) as of September 30, 2021 and 2020 (in thousands):

	2021	
	Level 1	Total
Cash and cash equivalents	\$ 1,220	\$ 1,220
Equities including mutual funds	17,690	17,690
Fixed income including mutual funds	10,809	10,809
	<u>29,719</u>	<u>29,719</u>
Total	<u>\$ 29,719</u>	<u>\$ 29,719</u>
	2020	
	Level 1	Total
Cash and cash equivalents	\$ 850	\$ 850
Equities including mutual funds	15,331	15,331
Fixed income including mutual funds	10,830	10,830
	<u>27,011</u>	<u>27,011</u>
Total	<u>\$ 27,011</u>	<u>\$ 27,011</u>

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In addition, the Organization is the beneficiary of other split-interest agreements that are held and administered by others. When the Organization is not the trustee, the beneficial interest in the trust is recorded at the fair value of the assets at the consolidated statements of financial position date, less the present value of estimated future payments expected to be made to donors and/or other beneficiaries.

The Organization's assets of trusts and other split-interest agreements held by others are classified as Level 3 within the fair value hierarchy.

The following tables summarize the changes in the Organization's Level 3 assets of trusts and other split-interest agreements held by others for the years ended September 30, 2021 and 2020 (in thousands):

	Assets of Trusts and Other Split- Interest Agreements Held by Others
Balance at September 30, 2020	\$ 32,759
Unrealized gain on trust assets	1,997
Change in assets of trusts and other split-interest agreements held by others	248
Payment from Strasal	(12,658)
Strasal FBAR Payment	3,674
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Balance at September 30, 2021	\$ 26,020
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Balance at September 30, 2019	\$ 31,637
Unrealized gain on trust assets	1,059
Change in assets of trusts and other split-interest agreements held by others	63
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Balance at September 30, 2020	<u>\$ 32,759</u>

NOTE 7 - FIXED ASSETS, NET

Fixed assets, net consisted of the following at September 30, 2021 and 2020 (in thousands):

	2021	2020
Leasehold improvements	\$ 22	\$ 190
Furniture and equipment	982	777
	<hr/>	<hr/>
	1,004	967
Less: Accumulated depreciation	(338)	(265)
	<hr/>	<hr/>
	<u>\$ 666</u>	<u>\$ 702</u>

Depreciation expense amounted to approximately \$75,000 and \$64,000 for the years ended September 30, 2021 and 2020, respectively.

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NOTE 8 - ENDOWMENT

The Organization has interpreted the New York Prudent Management of Institutional Funds Act ("NYPMIFA") as requiring the preservation of the original gift, as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the Organization classifies as net assets with donor restrictions: (a) the original value of the gifts donated to the endowment; (b) the original value of subsequent gifts to the endowment; and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets with donor restrictions is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by NYPMIFA.

In accordance with NYPMIFA, the Board of Directors considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purpose of the Organization and the donor-restricted endowment fund;
- General economic conditions;
- The possible effects of inflation and deflation;
- The expected total return from income and the appreciation of investments;
- Other resources of the Organization;
- The investment policies of the Organization; and
- When appropriate, alternatives to spending from donor-restricted endowment funds and the possible effects on the Organization.

The Organization has a policy of appropriating for distribution of a certain percentage (4% for fiscal years 2021 and 2020) of its endowment fund's average fair value over the prior twelve quarters. In establishing this policy, the Organization considered the long-term expected return on its endowment. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity, or for a specified term, as well as to provide additional real growth through new gifts and investment return. To cover reasonable expenses incurred in connection with the administration and stewardship of the endowment, the Organization also has a policy of applying a charge to its endowment fund's average fair value over the prior twelve quarters. Effective October 1, 2014, this charge was increased from 75 basis points (0.75%) to 100 basis points (1%) of its endowment fund's average fair value over the prior twelve quarters.

The Organization has adopted investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for a donor-specified period(s). Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of appropriate benchmarks without putting the assets at imprudent risk. To satisfy its long-term objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and

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current yield (interest and dividends). The Organization targets a diverse asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

With the exception of endowment pledges and split-interest agreements, the following tables summarize endowment net asset composition by type of fund as of September 30, 2021 and 2020 (in thousands):

Endowment Net Assets Composition by Type of Fund	With Donor Restriction
Endowment net assets at October 1, 2020	\$ 574,192
Investment return:	
Investment income	2,488
Net appreciation (realized and unrealized)	144,729
Contributions and bequests	7,241
Appropriation of endowment assets for expenditure	<u>(22,467)</u>
Endowment net assets at September 30, 2021	<u>\$ 706,181</u>
Endowment net assets at October 1, 2019	\$ 537,221
Investment return:	
Investment income	4,197
Net appreciation (realized and unrealized)	48,834
Contributions and bequests	5,132
Appropriation of endowment assets for expenditure	<u>(21,192)</u>
Endowment net assets at September 30, 2020	<u>\$ 574,192</u>

NOTE 9 - NET ASSETS RELEASED FROM RESTRICTIONS

During the year, net assets released from restrictions consisted of the following (in thousands):

Purpose restrictions	
Grants for the benefit of Hebrew University and other charitable and educational institutions in the United States and Israel	\$ 61,722
Management fees charged to endowment and other releases from restriction	<u>6,400</u>
Total releases from net assets	<u>\$ 68,122</u>

At year-end, net assets with donor restrictions are purpose-restricted and available to support the Hebrew University activities.

Included in the \$61,722,000, listed above, is \$8,022,000 sent to a third party for scholarships at the Hebrew University.

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NOTE 10 - PENSION PLAN

The Organization has a defined-contribution pension plan for covered personnel, funded through an insurance company. Contributions into the plan are paid by both the Organization and, to the extent the employee is participating, by the employee. In order to be eligible to receive the match in the plan, after one year of employment employees must make a pretax contribution of at least 4.5% of their compensation. The Organization will then contribute 4.5% of compensation during the first 5 years of participation; 9% of compensation during the next 10 years of participation; and 13.5% of compensation after 15 years of participation, subject to statutory maximum contributions. Pension expense was \$414,000 and \$383,000 for fiscal 2021 and 2020, respectively.

NOTE 11 - OTHER POSTRETIREMENT BENEFITS

The Organization provides a benefit to qualified retirees hired prior to September 1, 2010 of \$1,500 annually to help defray the cost of health insurance. Two grandfathered retirees are not subject to the \$1,500 cap on this benefit payment. In addition, the Organization provides a flexible spending account to two retirees which has been refreshed every year since inception and pays up to \$3,000 of non-reimbursed medical expenses. The Organization also provides Medicare benefits, capped at \$15,000 annually, to two retirees. The accumulated postretirement benefit obligation related to these benefits totaled \$666,000 and \$711,000 as of September 30, 2021 and 2020, respectively, and is included in other long-term liabilities on the consolidated statements of financial position.

NOTE 12 - RELATED PARTY TRANSACTIONS

Included in marketable securities on the consolidated statements of financial position are assets with a fair value at September 30, 2021 and 2020 of \$2,863,000 and \$2,196,000, respectively, the oversight and management of which is under the control of the donor, who is a board member. Also included in marketable securities on the consolidated statements of financial position are assets with a fair value at September 30, 2021 and 2020 of \$13,741,000 and \$11,477,000, respectively, the oversight and management of which is under the control of a family member of a board director.

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NOTE 13 - COMMITMENTS

The Organization has one employment contract and leases office space under non-cancellable operating leases. The leases for office space provide for monthly rental payments to be made that include escalations each year. The Organization entered into a fifteen-year lease for the headquarter office space in New York, New York in fiscal year 2021, the future payments of which are reflected below in the commitments schedule. At September 30, 2021, minimum aggregate commitments under these obligations are as follows (in thousands):

<u>Years Ending September 30,</u>		
2021	\$	897
2022		834
2023		681
2024		611
2025		596
2026 and after		<u>6,615</u>
Total	\$	<u>10,234</u>

Rent expense for fiscal 2021 and 2020 was approximately \$863,000 and \$847,000, respectively.

In addition, the Organization has been investing in various alternative investments, including private equity, private equity invested in real estate and venture capital funds. The balance of the unfunded commitment as of September 30, 2021, was \$58,800,000. The future alternative investment commitments will be met by an allocation of investments from the pooled endowment fund.

NOTE 14 - PAYCHECK PROTECTION PROGRAM LOAN

On December 23, 2020 AFHU's first PPP loan, which was requested in April 2020, in the amount of \$1,035,000, was forgiven by the Federal Government.

On February 24, 2021, AFHU was granted a second loan totaling \$1,203,000 pursuant to the Small Business Administration Paycheck Protection Program under Division A, Title 1 of the CARES Act (the "PPP Loan").

The Loan matures in February 2026 and bears interest at a rate of 1% per annum. The PPP Loan may be prepaid by AFHU at any time prior to maturity with no prepayment penalties. Funds from the PPP Loan may only be used for certain costs, such as payroll costs, occupancy expenses, and certain other expenses.

On November 24, 2021, AFHU's second PPP loan, which was requested in February 2021, in the amount of \$1,203,000, was forgiven by the Federal Government.

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NOTE 15 - COVID-19

The COVID-19 pandemic, whose effects first became known in January 2020, has caused economic interruptions through mandated and voluntary closings of businesses and organizations throughout the United States. The extent of the impact of COVID-19 on the Organization's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impact on the Organization's donors, employees, and vendors, all of which at present cannot be determined. Accordingly, the extent to which COVID-19 may impact the Organization's financial position and changes in net assets and cash flows is uncertain and the accompanying consolidated financial statements include no adjustments relating to the effects of this pandemic.

NOTE 16 - LIQUIDITY AND AVAILABILITY OF FINANCIAL RESOURCES

The Organization regularly monitors liquidity required to meet its operating needs and other commitments. The Organization has various sources of liquidity, including cash and cash equivalents and marketable debt and equity securities, and maintains core banking relationships should the need arise for lines of credit.

The Organization maintains sufficient endowments and reserves to provide reasonable assurance that long-term commitments will continue to be met.

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The following table represents financial assets available for general expenditure as of September 30, 2021 and 2020 (in thousands):

	2021	2020
Assets		
Cash and cash equivalents	\$ 16,892	\$ 10,465
Contributions receivable, net	26,600	29,265
Interest receivables and other assets	1,995	1,796
Marketable securities and other investments	825,615	666,877
Investment in split-interest agreements	29,719	27,011
State of Israel bonds	312	367
Real estate holdings	2,865	2,865
Assets of trusts and other split-interest agreements held by others	26,020	32,759
Property and equipment	666	702
Total assets	930,684	772,107
Less:		
Contractual, legal, donor imposed, and other restrictions:		
Pledges with time/purpose restriction	(26,494)	(29,120)
Interest receivables and other assets	(1,164)	(1,067)
Amounts unavailable for split interest	(29,719)	(27,011)
State of Israel bonds	(312)	(367)
Real estate holdings	(2,865)	(2,865)
Assets of trusts and other split-interest agreements held by others	(26,020)	(32,759)
Property and equipment	(666)	(702)
Loans payable – PPP loan	(1,200)	(1,035)
Investments/cash restricted for time/purpose	(815,912)	(655,162)
Subtotal	26,332	22,019
Management's appropriation	(14,411)	(13,655)
Amounts authorized for appropriation from the endowment and endowment income	6,300	6,300
Total financial assets available to management for general expenditures within one year	\$ 18,221	\$ 14,664

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NOTE 17 - SUBSEQUENT EVENTS

The Organization evaluated its September 30, 2021 consolidated financial statements for subsequent events through April 1, 2022, the date the consolidated financial statements were available to be issued.

On December 14, 2021, the AFHU Board of Directors established a board-designated endowment totaling \$3,175,000. The Board of Directors may at any time redesignate or repurpose such funds.

On November 24, 2021, AFHU's second PPP loan, which was requested in February 2021, in the amount of \$1,203,000, was forgiven by the Federal Government.

The Organization is not aware of any other subsequent events that would require recognition or disclosure in the accompanying consolidated financial statements.